



7 June 2017

Chairman: Councillor A Logue

Vice Chairman: Councillor L Clarke

Committee Members: Aldermen P Barr, T Burns, M Cosgrove
Councillors T Beatty, J Blair, N Kells, R Lynch, M Magill, P
Michael, J Montgomery, S Ross, J Scott,

Dear Member

MEETING OF THE COMMUNITY PLANNING & REGENERATION COMMITTEE

A meeting of the Community Planning and Regeneration Committee will be held in the **Council Chamber, Mossley Mill on Monday 12 June 2017 at 6.30pm**
You are requested to attend.

Yours sincerely

A handwritten signature in black ink that reads "Jacqui Dixon".

PLEASE NOTE: a fork buffet will be available in the Members Room from 5:30pm

For any queries please contact Member Services:

Tel: 028 9448 1301 or Email: memberservices@antrimandnewtownabbey.gov.uk

A G E N D A

- 1 Apologies.
- 2 Declarations of Interest.
- 3 Report on business to be considered

ITEMS FOR DECISION

- 3.1 Structural repairs to Randalstown Viaduct
- 3.2 Disposal of land at Greenview Place, Antrim
- 3.3 Community Development Grant Aid Programme 2017/2018 – Funding Recommendations (Small Grants)
- 3.4 Good Relations Summer Intervention Grant Aid Programme 2017
- 3.5 Appointment of Chairperson to the Policing and Community Safety Partnership
- 3.6 Rathenraw Youth Scheme 2017: Use of Rathenraw Community Centre
- 3.7 SPARK 2017: Use of Ballyduff Community Centre
- 3.8 Speed Limit Extension
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- 3.10 Environmental Improvement Works at Knockenagh Avenue, Rathfern
- 3.11 Beat and Youth Zone 2017
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- 3.13 Disposal of Land at Main Street, Toome
- 3.14 Economic Think Tank and Development Strategy for Antrim and Newtownabbey

ITEMS FOR INFORMATION

- 3.15 Tourism Strategy
 - 3.16 Land and Property Services statistics for housing commencements and completions
 - 3.17 Building Control Matters for the period 1- 30 April 2017
 - 3.18 Atlantic Challenge Bantry Bay Gig World Championships 2018
 - 3.19 Completion Report for Ballyearl Reception and Main Entrance Refurbishment Works
 - 3.20 Completion Report for Randalstown and Glengormley Public Realm Schemes
 - 3.21 Completion Report for Antrim and Ballyclare Public Realm Schemes
 - 3.22 Completion Report for Valley Pavilion Public Toilets
 - 3.23 Invest Northern Ireland: Business Strategy (2017 – 2021)
 - 3.24 2016 – 17 Business Plans Final Update
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- 4 Any Other Relevant Business

**REPORT ON BUSINESS TO BE CONSIDERED AT THE
COMMUNITY PLANNING & REGENERATION COMMITTEE MEETING ON
MONDAY 15 May 2017**

ITEMS FOR DECISION

3.1 PBS/PS/1 STRUCTURAL REPAIRS TO RANDALSTOWN VIADUCT

Randalstown Viaduct is a 19th Century former railway route which is in the ownership of Antrim and Newtownabbey Borough Council. In the late 1990's, the top of the Viaduct and part of the railway track were converted into a walkway and cycle path leading from Station Road to New Street in Randalstown.

Following routine structural inspections of the Viaduct, works were identified which are required to avoid deterioration of the structure. Of these works, a number were deemed urgent, and as such were undertaken by Property Services immediately at a cost of £9,000. There are however further works still required to ensure the safe upkeep of the structure.

The total costs for the remaining repair works including road closure licences and traffic management arrangements is anticipated to be approximately £16,000, provision for which exists in the Capital Estimates.

RECOMMENDATION: It is recommended that the remaining recommended structural works to Randalstown Viaduct are carried out at a cost of approximately £16,000.

Prepared by: Graham Reid, Senior Assets Officer

Agreed by: Bronagh Doonan, Head of Property and Building Services

Approved by: Majella McAllister, Director of Community Planning &
Regeneration

3.2 CE/GEN/17 DISPOSAL OF LAND AT GREENVIEW PLACE, ANTRIM

Correspondence has been received from Land & Property Services, indicating that an area of land at 12-13 Greeview Place, Antrim has been declared surplus. The land is currently zoned by the NI Housing Executive and is shown on the enclosed map. Officers have not identified any specific need for this land.

RECOMMENDATION: It is recommended that no interest be expressed in this land.

Prepared & Agreed by: Majella McAlister, Director of Community Planning & Regeneration

3.3 CP/CD/139 COMMUNITY DEVELOPMENT GRANT AID PROGRAMME 2017/18 – FUNDING RECOMMENDATIONS (SMALL GRANTS)

Members are reminded of the Small Grants Programme which was agreed by the Council in October 2014 as part of the new Antrim and Newtownabbey Borough Council Community Development Grant Aid Programme.

The purpose of the Small Grants programme is to provide financial assistance to groups within the Borough of up to a maximum of £500 towards seeding costs and/or insurance or a small activity and/or insurance. Members are advised that groups who apply for a small grant are not permitted to apply for any other funding available under the wider Community Development Grant Aid Programme during the course of the 2017/18 financial year.

To be successful in securing a small grant groups applying must score a minimum of 50% in their application assessment and all proposed awards are subject to the receipt of all relevant supporting documentation or the offer of funding may be withdrawn.

During the month of May 1 application was received requesting £500 and was assessed by Officers as outlined below:

Group Name/Project Promoter	Project Description/Title	Scored Percentage	Amount Requested	Amount Awarded
Steeple Housewives Club	Small Activity Grant to provide a six week programme of holistic treatments/therapies for club members.	60%	£500	£500

The total budget available for Small Grants for the 2017/18 financial year is £6,570.93. The total amount of financial assistance awarded to date, including the above application, is £6,167.07 leaving a balance of £403.86 to fund future applications that may be submitted to the Council during the remainder of the year.

Given the limited remaining budget to fund small grants until 31 March 2018 Members may wish to allocate an additional amount of £5,000 to the Small Grants Programme, provision for which will be made available within the Departmental budget.

RECOMMENDATION: It is recommended that

- i. the Small Grant award recommendation be approved**
- ii. an additional £5,000 be allocated to the Small Grants Programme for 2017/18**

Prepared by: Kerry Brady, Community Support Officer

Agreed by: Elaine Manson, Community Services and Tackling Deprivation
Manager

Approved by: Majella McAlister, Director of Community Planning &
Regeneration

**CP/GR/65 GOOD RELATIONS SUMMER INTERVENTION GRANT AID
PROGRAMME 2017**

Members are reminded that the annual Good Relations Action Plan submitted to The Executive Office included a budget of £18,000 for the Summer Intervention Grant Aid Programme to support diversionary activities and good relations projects for young people living in areas affected by sectarian conflict.

The funding stream was reopened until Friday 19 May and invited applications for projects which would help to reduce potential sectarian clashes and promote positive community relations during July and August 2017.

A total of 3 applications were received and each successfully scored above the 50% threshold requesting a total amount of £7,500. A summary of all the applications received and the proposed award recommendations and an overview of the assessment and funding details are **enclosed** for Members' consideration.

RECOMMENDATION: It is recommended that the proposed funding awards totaling £7,500 be approved.

Prepared by: Claire Fox, Good Relations Officer

Agreed & Approved by: Majella McAlister, Director of Community Planning
& Regeneration

3.5 CP/PCSP/26 APPOINTMENT OF CHAIRPERSON TO THE POLICING AND COMMUNITY SAFETY PARTNERSHIP

Members are advised that the Justice Act 2011 states that the position of Chairperson of the Policing and Community Safety Partnership (PCSP) is held by an Elected Member for a period of 12 months at a time and in turn by each of the 4 largest parties represented on the Council immediately after the last local general election. The position of Vice Chairperson is held by an Independent Member, elected by the Independent Members.

Members are reminded that Councillor Paul Michael was appointed to the position of Chairperson at the Community Planning and Regeneration Committee in June 2016 for a period of 12 months. However, given that there was an initial delay in establishing the Partnership which was reconstituted on 24 August 2015, it was agreed that each subsequent Chairperson would hold the position for a period of 12 months starting on 25 August each year.

Members are therefore requested to appoint a Chairperson from 25 August 2017 for a period of 12 months from the third largest party represented on the Council. At this time, two parties share the same number of seats for this position and each has one representative currently serving on the Policing and Community Safety Partnership as follows:

SDLP - Councillor Noreen McClelland
Alliance - Councillor Neil Kelly

According to the provisions in the Local Government Act (NI) 2014, Part 1, Filling Positions of Responsibility, Paragraph 3 (3), in a situation wherein 2 or more parties are equal, the Council should then look at the number of first preference votes cast for the Party at the last Local General Election. As a result, the Alliance Party's Councillor Neil Kelly should assume the position of Chairperson of the PCSP for 12 months.

RECOMMENDATION: It is recommended that Councillor Neil Kelly be appointed to the position of Chairperson of the PCSP for a period of 12 months from 25 August 2017-

Prepared by: Connor O'Dornan (Acting PCSP, GR and PEACE IV Manager)

Agreed by: Elaine Manson, Community Services and Tackling Deprivation
Manager

Approved by: Majella McAlister, Director of Community Planning &
Regeneration

3.6 CS/4 RATHENRAW YOUTH SCHEME 2017: USE OF RATHENRAW COMMUNITY CENTRE

Members are advised that a written request has been received, a copy of which is **enclosed**, from Rathenraw Youth Scheme for free use of the facilities in Rathenraw Community Centre. The request is to support a Summer Scheme planned from 17 to 28 July 2017. The programme will cater for over 100 children from the ages of 5 to 16 years. The cost if charged for the Summer Scheme would be £511.

Members are advised that the Rathenraw Youth Scheme has not applied for any funding from the Council for this activity. The Summer Scheme takes place annually and traditionally free use of Rathenraw Community Centre has been granted.

RECOMMENDATION: that the Council grants free use of facilities at Rathenraw Community Centre to Rathenraw Youth Scheme in support of its Summer Scheme for the period 17 to 28 July 2017.

Prepared by: David Jordan, Community Facilities Officer

Agreed by: Elaine Manson, Community Services and Tackling Deprivation
Manager

Approved by: Majella McAlister, Director of Community Planning &
Regeneration

3.7 D/HS/4: SPARK 2017: USE OF BALLYDUFF COMMUNITY CENTRE

Members are advised that a request has been received from SPARK Newtownabbey for free use of the facilities in Ballyduff Community Centre. The request is to support a Summer Scheme planned from 7 to 11 August 2017 between 1.00pm to 5.30 pm and 6.30 pm to 9.30pm daily. The programme will cater for local children and teenagers from the ages of 4 to 18 years. The cost if charged to the group would be £375.

Members are advised that the SPARK group has not applied for any funding from Council for this activity. The Summer Scheme has taken place annually for the previous 4 years and traditionally free use of Ballyduff Community Centre has been granted.

RECOMMENDATION: That the Council grants free use of facilities at Ballyduff Community Centre to SPARK in support of its Summer Scheme during the hours 1.00pm – 5.30pm and 6.30pm – 9.30pm for the period 7 to 11 August 2017.

Prepared by: David Jordan, Community Facilities Officer

Agreed by: Elaine Manson, Community Services and Tackling Deprivation
Manager

Approved by: Majella McAlister, Director of Community Planning &
Regeneration

3.8 C/GEN/4 SPEED LIMIT EXTENSION

Correspondence has been received from the Department of Infrastructure regarding a proposal to extend the 40mph speed limit on the Rougery Road, for a distance of 440m north east towards the Ballydonnelly Road.

A plan detailing the proposal is enclosed.

RECOMMENDATION: that the Department be informed that the Council is in agreement with the proposal.

Prepared by: Sharon McAree, Senior Admin Officer

Approved by: Jacqui Dixon, Chief Executive

3.9 CP/CP/3 DEA FUNDING PROGRAMME 2017/18

Members are reminded of the workshops on 21 February and 18 May regarding allocation of DEA Funding for the financial year 2017/18.

The initial schedule of projects to be supported is enclosed at Appendix 1 for Members' consideration. Members are advised that this initial list includes those projects which can now be progressed by Officers.

Members are reminded that the Council previously agreed that each DEA would contribute £10,000 per year for 2 years as match funding for the Arts Challenge Fund and £5,000 for one year initially towards the cost of employing an officer to assist with the co-ordination and implementation of the DEA programme.

Members will be aware of other projects which have been proposed for funding through the DEA programme as per Appendix 2. These are not currently included as it is considered that either the costs could be met through existing budgets or that further development of the project is required before a budget can be proposed. Proposals for such projects will be presented to a further workshop for members' consideration on 30 August.

It is anticipated that the Community Planning Place Shaping Forum meetings in each DEA in June and the action planning process for the Community Plan over the summer will assist with the generation of further proposals for the allocation of DEA funding.

RECOMMENDATION: It is recommended that the schedule of projects shown in Appendix 1 be funded through the DEA programme 2017/18 and be approved.

Prepared by: Alison Keenan, Community Planning Manager

Approved by: Majella McAlister, Director of Community Planning & Regeneration

3.10 G/LEG/14-38 & CD/PM/49 ENVIRONMENTAL IMPROVEMENT WORKS AT KNOCKENAGH AVENUE, RATHFERN

Members are reminded that in September 2014, it was approved to develop land at Knockenagh Avenue, Rathfern (outlined in green in the **enclosed** map). The original concept for this site was approved by Newtownabbey Borough Council and sought to positively develop this site for the benefit of residents and visitors, taking advantage of the location at the foot of Carnmoney Hill.

The land is in the final stages of being transferred to the Council from Northern Ireland Housing Executive (NIHE) and the Education Authority at nil cost to the Council.

In order to better access the site the Council requires a strip of adjacent land (shaded yellow in the enclosed map) which is owned by the NIHE.

The Council's in-house lawyer has provisionally informed the NIHE of the Council's interest in this piece of land. It is hoped that the NIHE will also transfer this land to the Council at nil cost.

RECOMMENDATION: that Members approve the acquisition of the strip of land as identified in the enclosed map in yellow subject to legal agreement and price agreement (if any).

Prepared by: Paul Casey, Legal Services Manager

Approved by: Majella McAlister, Director of Community Planning & Regeneration

3.11 Beat and Youth Zone 2017

This report will follow.

Antrim and Newtownabbey Borough Council maintains a building estate of approximately 75,000m², ranging from Leisure and Civic Centres through to smaller buildings such as public conveniences. The portfolio also includes historical and listed buildings, theatres, arts centres and community centres.

The condition, suitability and sustainability of the estate have a direct bearing on the delivery and quality of frontline services. It is therefore important that the assets are managed in a proactive and efficient manner, to meet the expectations and requirements of Members, staff, customers and visitors to the Borough. Condition surveys of buildings provide detailed information on the status of the building which is essential for asset management, financial planning and to facilitate any future benchmarking. It is crucial that relevant property data is collected, analysed and then an acceptable programme of works is developed.

Due to the potential costs of in-depth condition surveys for all buildings the Property Services Team, propose to programme the procurement of the condition surveys over a 36 month period with the highest risk buildings as listed at Tranche 1 and 2 prioritised first and those listed under tranche 3 following at a later stage. The highest risk buildings have been classified as those which are either key public facing properties or the most complex, which include the largest properties; Leisure Centres, Civic Centres and Art Centres or most in need of an in-depth survey due to their age or the limited data held on them. Any building which has been either constructed or had an extensive refurbishment programme recently is not included within the first two tranches of surveys. Total estimated costs for Tranche 1 and 2 is approximately £128,000. Provision has been made through the Council's repairs and renewals fund for the completion of the condition surveys.

Tranche One

- Mossley Mill & Theatre
- Antrim Civic Centre
- Valley Leisure Centre
- Antrim Forum
- Ballyearl
- Sixmile Leisure Centre – Condition survey already procured and underway as a pilot

Tranche Two

- Ballyclare Town hall
- The Whitehouse
- Sentry Hill
- Threemilewater changing facilities
- Hazelbank toilets and stores
- Rathcoole Pavilion
- Monkstown Pavilion
- Pogue's Entry Offices, Craft Studio and Cottage
- Cemetery Houses

Tranche Three

- Castle Gardens Buildings
- Environmental Services Depot
- Community Centres
- Public Conveniences
- Remaining Pavilions
- Crumlin Leisure Centre
- Allen Park Golf Clubs
- Cemetery building/stores
- Any additional parks buildings and stores.
- Household Recycling Centres
- Old Courthouse
- Sixmile Caravan Park Buildings
- Jordanstown Loughshore Buildings

RECOMMENDATION: It is recommended that Members approve the procurement of a programme of condition surveys of Council buildings over the next 36 months, with the highest risk buildings as listed at Tranche 1 and 2 prioritised first at a cost of £128,000 and those listed under tranche 3 following thereafter.

Prepared & Agreed by: Bronagh Doonan, Head of Property and Building Services

Approved by: Majella McAlister, Director of Community Planning & Regeneration

3.13 CE/GEN/17 DISPOSAL OF LAND AT MAIN STREET, TOOME

Correspondence is **enclosed** from Land & Property Services, regarding the disposal of land at Main Street, Toome currently owned by Northern Ireland Water Ltd and surplus to its requirements.

This land may be of interest to the TIDAL group in Toome, which would like to develop the site into a seated public space for residents and visitors. It is understood that the value of the land is not significant and Officers would propose that an expression of interest be submitted. The Director will provide a further a further update at the Committee.

RECOMMENDATION

It is recommended that an expression of interest be submitted.

Prepared & Agreed by: Majella McAlister, Director of Community Planning & Regeneration

3.14 ED/ED/70 ECONOMIC THINK TANK AND DEVELOPMENT STRATEGY FOR ANTRIM AND NEWTOWNABBEY

Members are reminded that at the last Corporate Workshop it was agreed that the Council should establish an Economic 'Think Tank' for the Borough involving local business leaders and other key stakeholders. In tandem, it was proposed to undertake a comprehensive economic development strategy incorporating objectives that reflect the Council's ambitions to attract new investment, grow the local economy and create new job opportunities.

It is proposed to appoint an external facilitator who will help establish the Think Tank. The facilitator will directly engage with leaders of local industry and other key employers and business organisations who wish to play an important part in shaping and transforming the local economy to help ensure that Borough is ready for the opportunities and challenges that lie ahead. Membership of the Think Tank will be expected to reflect the urban/rural balance of the Borough.

A key outcome of economic development strategy is to develop bold and radical approaches that will bring about the conditions necessary to position the Borough as the best place to locate and grow a business supported by a modern transport infrastructure, access to skills development and prime investment sites such as Antrim Technology Park and Global Point. It is proposed that the strategy is commissioned in two phases. Phase 1 will provide the Council with the necessary up to date baseline data and relevant econometrics, appropriately analysed, that clearly define the Borough's assets, strengths and potential as a strategic location for economic investment and long term growth; phase 1 will also include primary research data on land use, capacity and availability that will link in with the Council's emerging local development plan to help identify strategic employment areas and opportunities for new industrial and commercial investment.

Phase 2 of the strategy will focus on a comprehensive action plan of interventions and projects that will be delivered by 2030 to achieve the strategic objectives.

To support and supplement this strategic approach Council Officers are also engaging with Antrim Enterprise Agency and Mallusk Enterprise Park to identify and agree how their expertise and assistance to businesses can be maximised. As previously agreed by the Council a new position will also be recruited in the Economic Development Team, focused on developing strategic investment opportunities for the Borough through the direct engagement with local employers and which will provide a direct resource to concentrate on this work.

RECOMMENDATION

It is recommended that the establishment of the Economic 'Think Tank' and production of an Economic Development Strategy for the Borough be progressed as outlined.

Prepared by: Paul Kelly, Head of Economic Development

Approved by: Majella McAlister, Director of Community Planning & Regeneration

ITEMS FOR INFORMATION

3.15 ED/TOU/2 TOURISM ACTION PLAN 2016-17: OUTCOMES

Members are reminded that the Council approved the setting up of a Tourism Team made up of representatives from the local tourist industry. The purpose of the Tourism Team is to work in partnership with the Council to design and deliver projects and programmes that will help develop the offer to visitors and grow the local tourism sector.

An action plan was proposed by the Tourism Team in 2016-17 and subsequently approved by the Council. A list of the agreed actions and outcomes is **enclosed**. Member are advised that the proposed annual action plan for the Tourism Team going forward is to assist with the implementation of the actions set out in the Council's new tourism strategy.

RECOMMENDATION

It is recommended that the report be noted.

Prepared by: Karen Steele, Tourism, Town Centre & Regeneration Manager

Agreed by: Paul Kelly, Head of Economic Development

Approved by: Majella McAlister, Director of Community Planning & Regeneration

(for Majella's use only) sign and date _____

3.16 PBS/BC/1 LAND AND PROPERTY SERVICES STATISTICS FOR HOUSING COMMENCEMENTS AND COMPLETIONS

Building Control send a range of monthly statistical reports to Land and Property Services relating to the volume of building regulations activity. On a quarterly basis they publish the findings from these reports and the latest version can be found on the following link <https://www.finance-ni.gov.uk/topics/statistics-and-research/new-dwelling-statistics>.

The tables highlighting the numbers of new house commencements and completions under the Building Regulations for each of the 11 Council areas is enclosed for Member's information.

RECOMMENDATION: It is recommended that the report be noted.

Prepared & Approved by: Bronagh Doonan, Head of Property and Building Services

Agreed by: Majella McAllister, Director of Community Planning & Regeneration

3.17 PBS/BC/2 BUILDING CONTROL MATTERS FOR THE PERIOD 1- 30 APRIL 2017

BUILDING REGULATIONS

The following submissions under Regulation 9, 10, 11, 12, 13 & 14 of the Building Regulations (Northern Ireland) 2012 (as amended) were received.

Applications Received

Full Plans – 47 applications and 30 subsites

Building Notices – 127

Regularisation Certificates – 63

Full Plans

Approvals – 30

Rejected applications requiring resubmissions – 54

Commencements & Completions

Commencements – 204

Completions - 162

Inspections

A total of 619 Site Inspections were carried out

Regularisation Certificate

42 Regularisation Certificates issued

Building Notice

80 Completion Certificates issued

Property Certificates

Received – 227

Completed – 186 & 18.3% completed within timescale

EPB

EPC's checked – 3 & 100% compliance

DEC's checked – 11 & 100% compliance

Air Conditioning checked – 3 & 33 % compliance – (Building Control are currently liaising with Junction One to finalise compliance)

Income

Plan Fees Received for Month	£9,940.50
Inspection Fees Invoiced for Month	£18,772.80
Building Notice Fees Received for Month	£9,774.00
Regularisation Fees Received for Month	£3,096.00
Property Certificate Fees Received for Month	<u>£11,100.00</u>
TOTAL	£52,683.30

RECOMMENDATION: It is recommended that the report be noted.

Prepared by : Louise McManus, Business Support

Agreed by: Bronagh Doonan, Head of Property and Building Services

Approved by: Majella McAlister, Director of Community Planning &
Regeneration

3.18 ED/TOU/36 ATLANTIC CHALLENGE BANTRY BAY GIG WORLD CHAMPIONSHIPS 2018

Antrim Boat Club has confirmed that it has successfully applied to bring the Atlantic Challenge's Bantry Bay Gig World Championship to Northern Ireland for the first time. The international event, which will take place from 21-28 July 2018, is expected to attract up to 300 young people from approximately 12 countries including the USA and Russia with a local crew from Northern Ireland also taking part.

A key element of the week long programme will be the cultural exchange between the crews. Antrim Boat Club is proposing to hold the formal opening ceremony at Antrim Castle Gardens with Dame Mary Peters who is the patron of Atlantic Challenge Northern Ireland followed by a parade of competitors into Antrim town centre. Participants and their support staff will be accommodated in tents at Shane's Castle Estate.

Officers will present a further report with more details of the event and the full programme in due course.

RECOMMENDATION: It is recommended that the report be noted.

Prepared by: Paul Kelly, Head of Economic Development

Agreed & Approved by: Majella McAlister, Director of Community Planning & Regeneration

3.19 FI/PRO/TEN/90 COMPLETION REPORT FOR BALLYEARL RECEPTION AND MAIN ENTRANCE REFURBISHMENT WORKS

Members are reminded that in July 2016, the Council approved £268,000 (incl. fees) for the refurbishment of the reception area and main entrance of Ballyearl Arts and Leisure Centre.

PROJECT SCOPE

Work involved the complete refurbishment of the main reception area and access corridor of Ballyearl Arts and Leisure Centre, including removal of the existing reception area and relocation of mechanical and electrical, including lighting and heating, new reception desk, new kitchen and office space, additional storage space, flooring, ceilings, decorating and signage. The refurbishment of the main entrance works included wall cladding, lighting, hard and soft landscaping, path works, painting and signage.

PROJECT PERFORMANCE

Work began on site on 13 February 2017 and completed on 5 May 2017 as per the agreed programme (see Annex 1 enclosed). The project was handed over to the Council on 5 May 2017 with some minor defects that will be completed in the coming weeks.

COST SUMMARY

The final accounts for the schemes are currently being finalised and it is anticipated all works will be delivered within budget, with no increase in contribution from Council required.

RECOMMENDATION: It is recommended that the report be noted.

Prepared by: Neil Luney, Capital Projects Officer

Agreed by: Reggie Hillen, Head of Capital Development

Approved by: Majella McAlister, Director of Community Planning & Regeneration

3.20 CD/PM/5 AND CD/PM/87 COMPLETION REPORT FOR RANDALSTOWN AND GLENGORMLEY PUBLIC REALM SCHEMES

Members are reminded that the Council and the Department for Communities (DfC) agreed to deliver Public Realm Schemes in Randalstown and Glengormley at a total cost of £685,000. DfC provided funding of £550,000 with the Council contributing the remaining £135,000.

PROJECT SCOPE

The schemes involved environmental improvements in New Street, Moores Lane, Arches Lane and John Street Randalstown and the lower end of Carnmoney Road in Glengormley. The works included the provision of granite paving and kerbs, utilities, street lighting, street furniture and soft landscaping.

PROGRAMME

Working collaboratively with TransportNI utilising their works maintenance contract, works began on site in October 2016 and January 2017 in Randalstown and Glengormley respectively. The Public Realm Works in Randalstown and Glengormley achieved completion in May 2017. See **enclosed** Annex 1 for photos of the completed schemes.

COST SUMMARY

Through prudent risk management as the works progressed, it became apparent that the original scope of works was deliverable within budget and the overall schemes achieved the added value of including the resurfacing of the carriageways at no additional cost to the Council. The final accounts for the schemes are currently being finalised and it is anticipated all works will be delivered within budget, with no increase in the contribution from the Council required.

CUSTOMER SATISFACTION

As a requirement of the funding the Economic Development Section will be undertaking a Customer Satisfaction Survey in the near future.

RECOMMENDATION: It is recommended that the report be noted.

Prepared by: Denis O'Donnell, Project Officer

Agreed by: Reggie Hillen, Head of Capital Development

Approved by: Majella McAlister, Director of Community Planning & Regeneration

3.21 CD/PM/89

AND CD/PM/90 COMPLETION REPORT FOR ANTRIM AND BALLYCLARE PUBLIC REALM SCHEMES

Members are reminded that the Council and the Department for Communities (DfC) agreed to deliver Public Realm Schemes in Antrim and Ballyclare at a total cost of £612,970. DfC provided funding of £482,970 with the Council contributing the remaining £130,000.

PROJECT SCOPE

The schemes involved environmental improvements in Bridge Street, Antrim and North End and Rashee Road, Ballyclare. The works included the provision of granite paving and kerbs, concrete and resin bound paving, upgrading works to utilities, street lighting, street furniture and soft landscaping.

PROJECT PERFORMANCE

Works began on site in February 2017 and were substantially completed in May 2017.

COST SUMMARY

The final account for the schemes are currently being finalised and it is anticipated all works will be delivered within the approved budget with no increase in contribution from the Council required. See **enclosed** Annex 1 for photos of the completed schemes.

CUSTOMER SATISFACTION

As a requirement of the funding the Economic Development Section will be undertaking a Customer Satisfaction Survey in the near future.

RECOMMENDATION: It is recommended that the report be noted.

Prepared by: Andrew McKeown, Capital Projects Officer

Agreed by: Reggie Hillen, Head of Capital Development

Approved by: Majella McAlister, Director of Community Planning & Regeneration

3.22 CD/PM/47 COMPLETION REPORT FOR VALLEY PAVILION PUBLIC TOILETS

Members are reminded that in June 2015 the Council approved £128,000 (incl fees) for the reconfiguration of a section of the existing Pavilion to provide additional toilet facilities for V36.

PROJECT SCOPE

The works involved external and internal refurbishment as follows:

- the construction of an entrance lobby
- internal reconfiguration of existing walls
- creation of male and female toilets incorporating accessible toilets and baby changing facilities
- new floor walls and ceiling finishes
- access path

PROGRAMME

The works began in February 2017 and the toilets were handed over to the Council at the beginning of June 2017. The start of the works were delayed due to confirmation of insurances and further delayed due to additional structural modifications required.

COST SUMMARY

The final account for the scheme is currently being finalised and it is anticipated that the works will be delivered within budget with no increase from the Council required.

RECOMMENDATION: It is recommended that the report be noted.

Prepared by: Denis O'Donnell, Project Officer

Agreed by: Reggie Hillen, Head of Capital Development

Approved by: Majella McAlister, Director of Community Planning & Regeneration

3.23 ED/OA/47 INVEST NORTHERN IRELAND: BUSINESS STRATEGY (2017-2021)

Invest Northern Ireland (INI) has published its 4-year Business Strategy a copy of which is enclosed which seeks to support and encourage the creation of up to 40,000 jobs by 2021. The strategy has been released in the absence of a budget and INI recognises that the targets may have to be adjusted in line with the NI Executives priorities once these are known.

INI has reported exceeding its employment target for its last Corporate Plan (2011-2016) by promoting 42,488 jobs. The focus of the new strategy will be on targeting fast growth sectors, on innovation and entrepreneurship, helping more businesses to export their goods and services outside Northern Ireland, ensuring that companies have access to the right skills, attracting more quality foreign and direct investment (FDI) and selling NI globally as a prime location in which to invest and work.

INI's strategy recognises the importance of developing its relationships with its economic development partners, including Councils. In particular, it highlights the expanded role of Councils in delivering local economic development as part of the Community Planning process by promoting entrepreneurship and supporting small and micro-businesses to start up and grow. Key to this will be the delivery of a new business start-up programme that will be launched later this year and which is to support at least 393 new businesses in the Borough over the next 4 years and providing Invest NI with a pipeline of firms with growth potential.

Members will be aware that Officers have been engaging with INI through its regional office to take forward the economic and prosperity outcomes projected in the Council's draft Community Plan in partnership with other key stakeholders including Ulster University, the Strategic Investment Board and the Northern Regional College. An action plan is being developed to bring to the Council after the summer. In the meantime, Officers are also working with Invest NI to roll out practical supports that will provide existing local small businesses with access to expertise that will create up to 200 new jobs through the EU Jobs and Growth Programme.

RECOMMENDATION: It is recommended that the report be noted.

Prepared by: Paul Kelly, Head of Economic Development

Approved by: Majella McAlister, Director of Community Planning & Regeneration

3.24 CP/CD/45 2016-17 BUSINESS PLANS FINAL UPDATE

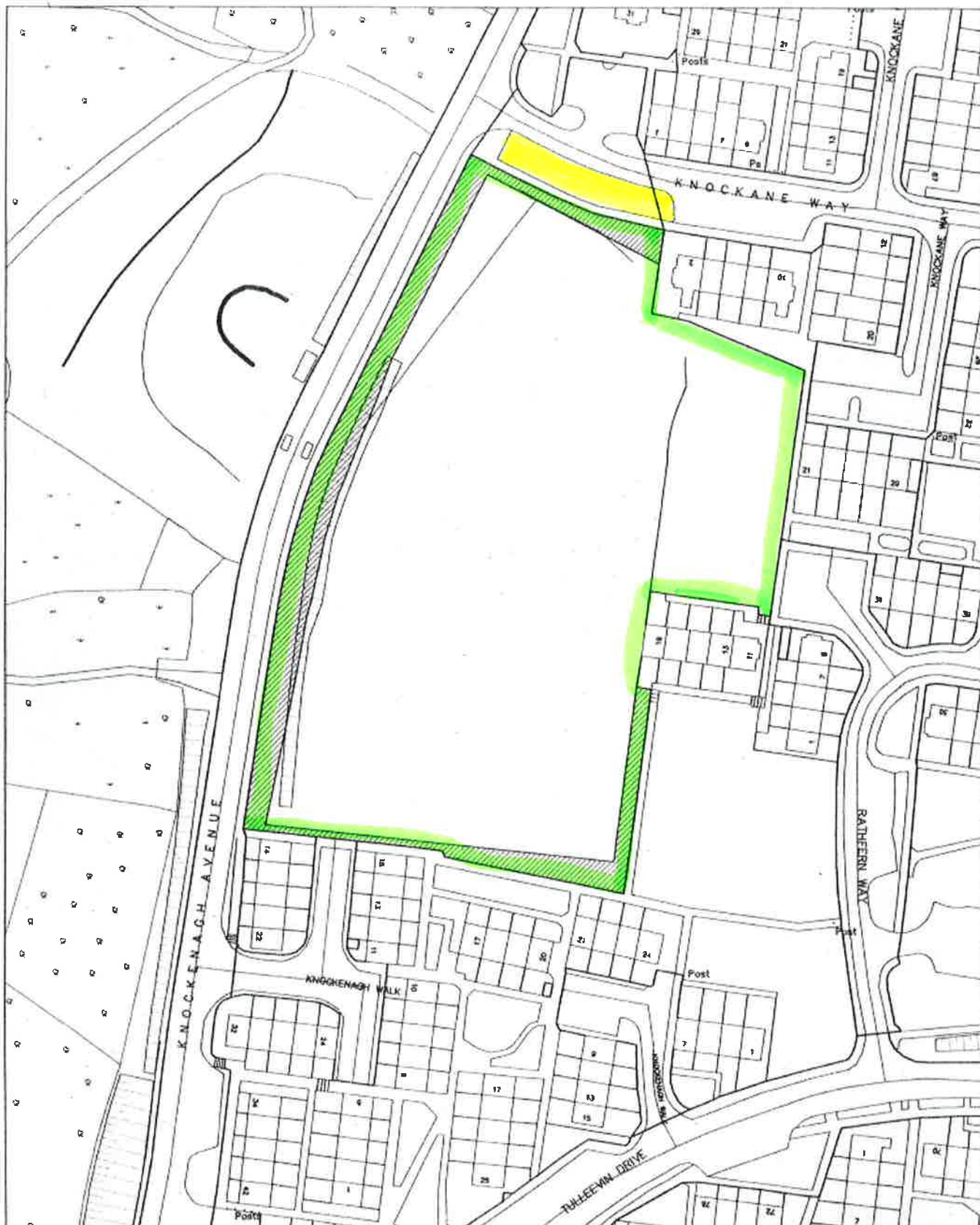
Members are reminded that departmental Business Plans were approved in June 2016.


Final, fourth quarter progress reports for Business Support Community Development, Capital Development, Economic Development, Planning and Property and Building Services are to follow for Members' attention.

RECOMMENDATION: It is recommended that the progress reports for Business Support Community Development, Capital Development, Economic Development, Planning and Property and Building Services be noted.

Prepared by: Helen Hall, Business Change Manager

Approved by: Majella McAlister, Director of Community Planning & Regeneration



REV.	DATE	DESCRIPTION	NAME
Location / Scheme Name		Drawing No.	Date
Land Disposal at		Scale	20/06/2018
Knockenagh Avenue, Rathfern		1:1250 at A4	Drawn by: CM
Drawing Title			Checked By:
Map 2 - Land transferred by Housing Executive to Council		 ea Education Authority North Eastern Region	
Property Services Division 52-56 Ballymoney Street Ballymena BT43 6AN Tel: 2865 6386 Fax: 2865 5277			

CHIEF EXECUTIVE'S
DEPARTMENT

1 JUN 2017



Land & Property Services

Seirbhísí Talún & Maoine

Land & Property Services

Central Advisory Unit

Lanyon Plaza

7 Lanyon Place

Town Parks

BELFAST, BT1 3LP

Telephone: 028 9033 6172

(call charged at local rate)

If outside NI, dial +44 28 9033 6172

Text Relay: 18001 0300 200 7801

Mrs Jacqui Dixon
Antrim & Newtownabbey Council
Carnmoney Road North
Newtownabbey
BT36 5QA

Our Ref: 67/17

Date: 30th May 2017

Dear Mrs Dixon,

DISPOSAL OF LAND AT MAIN STREET, TOOME

I enclose copies of a D1 form and map giving details of land and property which have been declared surplus by the owning Department.

Disposal procedures have been initiated. If the land is of interest to your Department or Agency please contact me in writing at Central Advisory Unit within **15 working days** from the date of this letter.

If I receive no reply before then I will assume you have no interest in acquiring the property. If you know of any other body which may be interested in the property please pass this letter on to them as soon as possible.

Yours sincerely

Miss C Gould
Central Advisory Unit



Department of

Finance

An Roinn

Airgeadais

www.finance-ni.gov.uk

DISPOSAL OF SURPLUS LAND REQUEST FOR PRELIMINARY ADVICE (D1)

N.B.: This form is for use by public sector organisations only.



Land &
Property
Services

FOR LPS USE ONLY

LPS Reference:

Email completed PDF form to: clientservices.lps@dfpni.gov.uk. Refer to Sections 6 and 7 below.

Or please complete all sections and send **one signed hard copy** to:

Land & Property Services
Central Advisory Unit (CAU)
Lanyon Plaza
7 Lanyon Place
Town Parks
BELFAST, BT1 3LP

SECTION 1 – DECLARATION

Note: Public Bodies should not declare property surplus until any problems or disputes about access, ownership, title or boundaries, etc, have been resolved.

Name of organisation

- 1.1 has declared the land described below as surplus to its requirements and intends to dispose of it.

- 1.2 In accordance with the CAU Disposal of Surplus Public Sector Property Guidelines (the Guidelines*), the LPS Valuation Directorate is requested to provide the following to the above organisation:

- preliminary marketing advice,
- a report, including if possible an estimate of value,
- and to commence the public sector trawling process as set out in the Guidelines.

* For a copy of the Guidelines please visit www.lpsni.gov.uk

SECTION 2 – DESCRIPTION OF THE SURPLUS PROPERTY

- 2.1 Address or location (street, townland etc)

Site area (in hectares)

- 2.2 Description (please tick):

☒ Land only ☐ Land and House ☐ Land and Commercial Building ☐ Commercial Building

☐ Other (please describe)

- 2.3 Please provide contact details to arrange an inspection:

Name

Telephone number

Email address

2.4 Has there been any indication of private sector demand for the surplus land for a particular use? ☒ Yes ☐ No

If Yes, please give details Community group for 'Menshed'

2.5 Has any other government department or public body expressed an interest in acquiring this property? ☐ Yes ☒ No

If Yes, please give details

2.6 Is the land zoned in the local area plan for a particular use? ☐ Yes ☐ No

If Yes, please state permitted use

2.7 Is the land completely vacant, disused and free of any illegal or unauthorised uses? ☒ Yes ☐ No

If Yes, please go to straight to Section 3 (taking note of 2.10 below)

If No, is it scheduled to be fully vacated? ☐ Yes ☐ No

If Yes, Please give the date (if known)

when the land will be fully vacated or Date Unknown ☐

2.8 If still in use is the land legally occupied in whole or in part? ☐ Yes ☐ No

Name of legal occupier(s)/tenant(s)

Type of tenure? ☐ Lease ☐ Licence (Term & Rent)

Were any present tenants in occupation at the date of acquisition? ☐ Yes ☐ No

N.B. If more than one occupier or tenant, please provide details on a separate page.

2.9 Is the land or any part(s) of it illegally occupied or used for any unauthorised purposes? ☐ Yes ☒ No

If Yes, please give details

2.10 Please attach a map identifying the property

Map Instructions:

- Maps should be A4 size, with an appropriate, identified scale;
- The surplus land should be clearly identified; and
- Its access and relationship to any surrounding land in the vendor's ownership should be indicated.

SECTION 3 – NATURE OF VENDOR'S INTEREST

3.1 Nature of Vendor's Interest

☒ Freehold

☐ Leasehold (give term and rent)

☐ Other (give details)

3.2 Is the land registered? ☒ Yes ☐ No

If Yes, please provide folio number: AN32459 2 Pts - Part b

If No, please provide a copy of evidence of title.

Who holds title documents? Northern Ireland Water Ltd

Note: LPS can assist with land registration queries, including if the land is registered and, if so, in providing a folio and entry number (fees applicable). The relevant LPS contact details are:

Land & Property Services

Lanyon Plaza
7 Lanyon Place
Town Parks
BELFAST, BT1 3LP

Telephone: 0300 200 7803, option 2

Email: customerinformation.landregistration@dfpni.gov.uk

SECTION 4 – DETAILS OF WAYLEAVES AND EASEMENTS

Wayleave is used to describe rights acquired to construct, use, inspect and maintain pipes, cables etc through another person's land. When acquired formally by deed these are usually referred to as easements.

Easement is a formal right to use or restrictive use of another person's land in some way. The most frequently encountered easements are rights of way, rights of light, rights to abstract water and rights to support buildings.

Restrictive covenants are explicit obligations in a deed usually included to regulate matters such as the use of the property or the type of development to be carried out. Restrictive covenants can be positive or negative, eg to use or not to use for a particular purpose or to construct or not construct.

- 4.1 Does the disposal body have a wayleave or easement over other lands to give access to the surplus land? ☐ Yes ☒ No

If Yes, please give details and show on the map

- 4.2 Does any department or public body need to reserve a right of way or other easement over the surplus land? ☒ Yes ☐ No

If Yes, please give details and show on the map

Wayleaves for existing sewers - see Map 2

- 4.3 Has a wayleave or easement over the surplus land been granted to any person or body? ☐ Yes ☒ No

If Yes, please give details and show on the map

- 4.4 Does any person claim possessory title/rights/easements over the surplus land? ☐ Yes ☒ No

If Yes, please give details and show on the map

- 4.5 Does the disposing body wish to make any exceptions or reservations in relation to the surplus land? ☒ Yes ☐ No

If Yes, please give details and show on the map

Wayleaves for existing sewers - see Map 2

- 4.6 Are the lands subject to a public right of way? ☐ Yes ☒ No

- 4.7 Are there any restrictive covenants or other encumbrances which materially affect the vendor's interest? ☐ Yes ☒ No

SECTION 5 – ACQUISITION DETAILS

5.1 Date of acquisition from the private sector 1959 approx

How was the land acquired? ☐ Agreement ☐ Blight Notice ☐ Vesting

Purpose of acquisition Construction of Sewage Pumping Station

5.2 Has the land been developed (ie. materially changed in use or character) since it was acquired? ☒ Yes ☐ No

If Yes, please give details Construction of Sewage Pumping Station

5.3 Is the land within the current development limits of the Area Plan? ☐ Yes ☐ No

5.4 Name of former owner or successor

Not known

Address of former owner or successor

SECTION 6 – AUTHORISATION BY THE INSTRUCTING PUBLIC BODY

Name of Authorised Officer
(usually at least DP Grade or equivalent)

DAVID MCCLEAN

Your reference number

Address or location (street, townland etc)

WESTLAND HOUSE

OLD WESTLAND ROAD

BELFAST

BT14 6TE

Telephone Number

07803 799307

Ext.

E-mail address

Signature

David McClean

Date

22/05/2017

Any other comments

SECTION 7 – CHECKLIST

Please be sure you have:

- ☐ Included a map indicating the land
- ☐ Marked any easements/wayleaves on map
- ☐ Supplied all required supplementary information (eg copy evidence of title/folio)

- ☐ Submitted **either** one hard copy signed by an authorised officer **or** an electronic copy with a scanned map from the authorised officer's email account

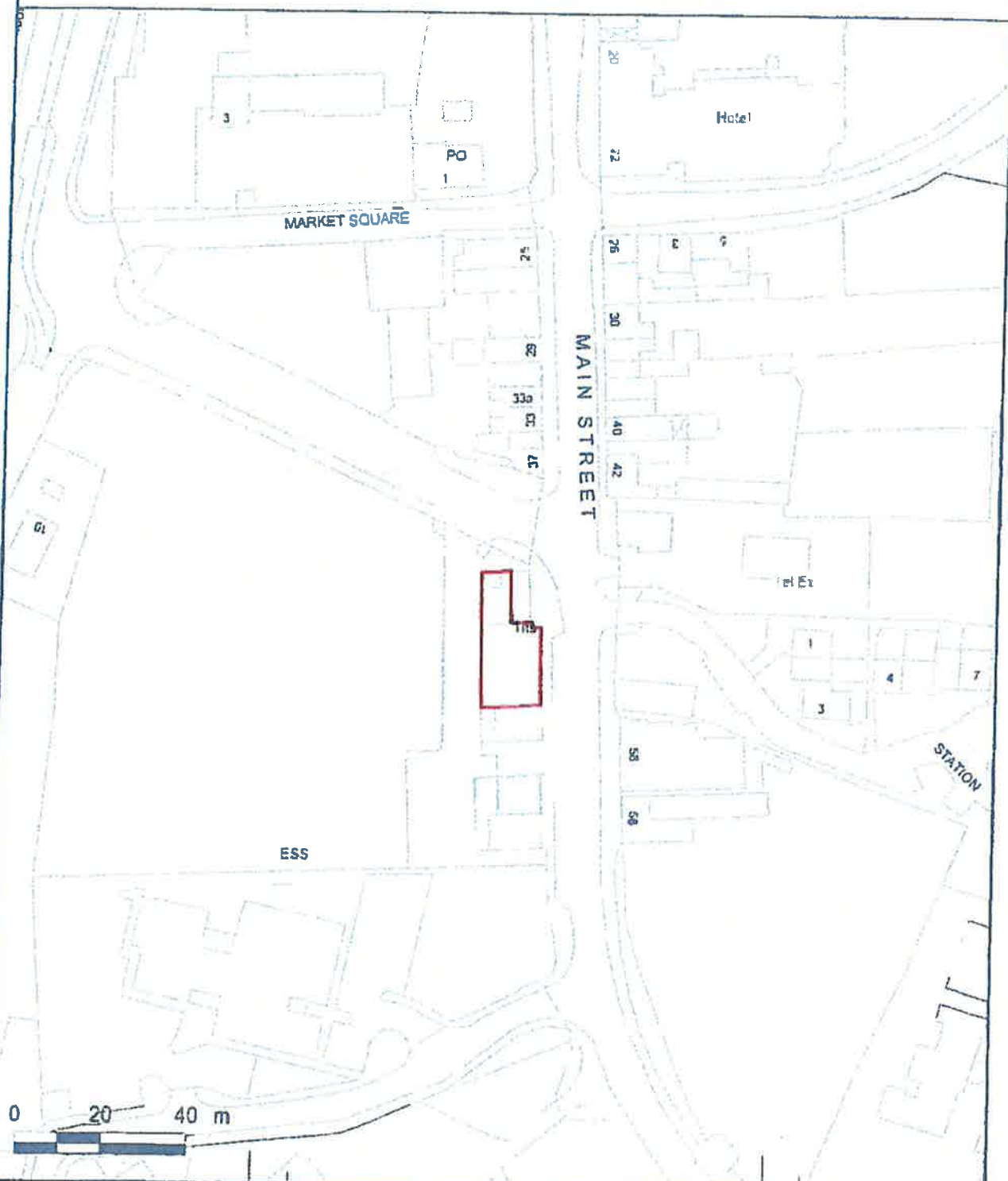


CARtomap
Powered by Cambridge IGT
 Visualising the Corporate Asset Register through GIS

General Plot

General

Crown copyright and database rights LPS (OSNI) EMOU (208.1) 2016



Title : Toome SPS

Note : Main St, Toome, BT41 3TF

IG Ref 094-07-NW

Center X-Y : 299055.8 - 390563.3 Scale : 1:1250

Date : 22nd February 2017

Time : 08:33:43

Plotted by : whitneyr

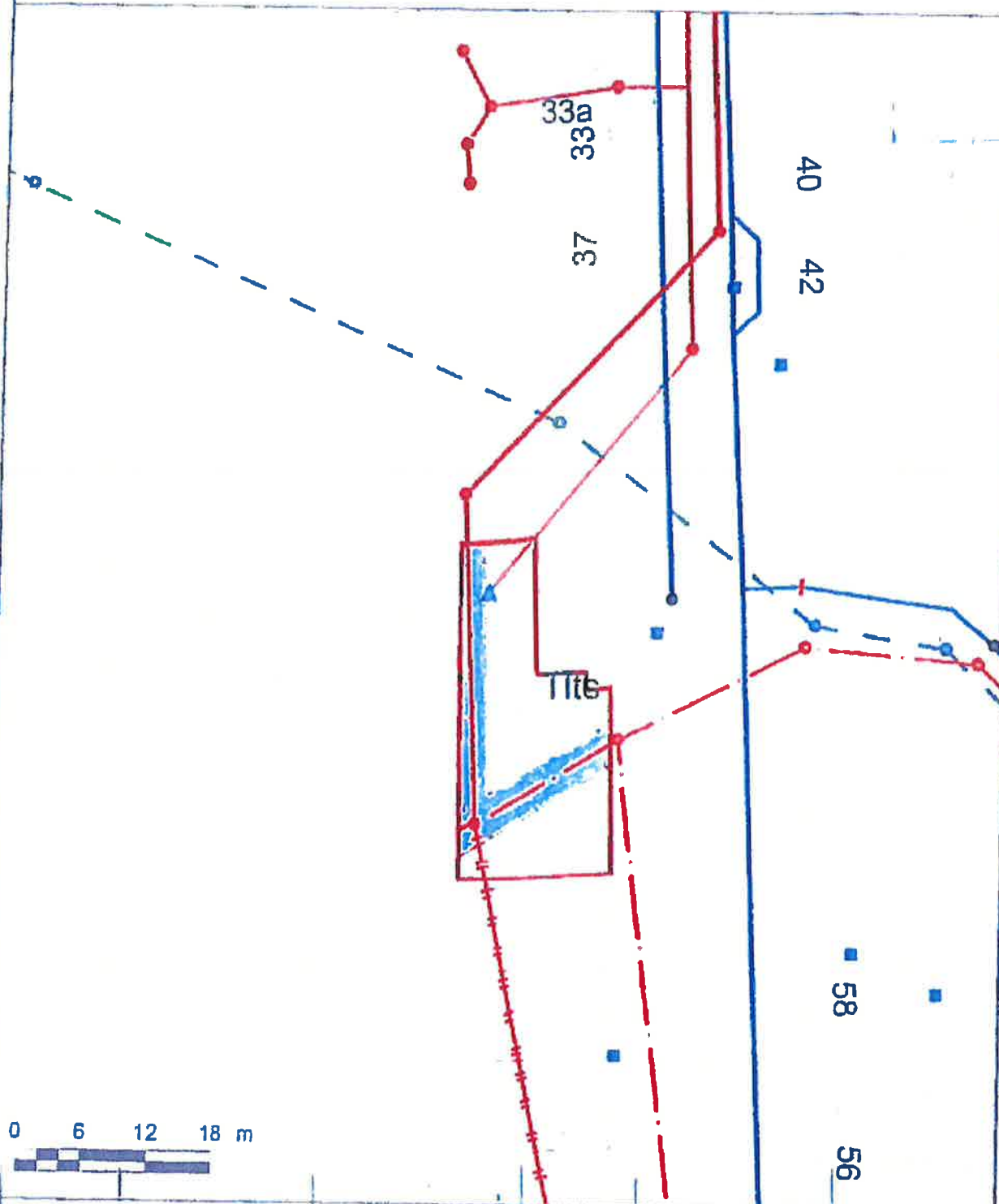
northern ireland
water



Powered by Catalog.Jit
Visualizing the Corporate Asset Register through GIS

Joint

Crown copyright and database rights LPS (OSNI) EN001 (208.1) 2016



Plotted by : whitneyr

**northern ireland
water**

TOURISM ACTION PLAN 2016-17: OUTCOMES

a) BUILDING CAPACITY WITHIN THE TOURISM SECTOR ACTIONS

Action	Who	When	Budget	Outcome
Develop Strategic opportunities with Tourism NI	THE COUNCIL/Tourism NI/Private Sector	Oct 16	£8,000 (including £5,000 in grant aid from Tourism NI)	Tourism Strategy complete - £5,000 funding secured from Tourism NI
Establish an Antrim and Newtownabbey Tourism Team	Private Sector (support as required from THE COUNCIL)	Dec 16	£2,000 facilitation costs	Tourism Team established representing the tourism industry meeting monthly
Develop Visitor Trails: a- Create an audit of trails and how they connect b- Develop a unique 'Lough Shore to Lough Side' Trail from Lough Neagh to Belfast Lough leading to the Causeway Coastal Route c- Extend the Ulster Scots Trail in Newtownabbey into the Antrim area	THE COUNCIL/Tourism NI/Ulster Scots Agency	Oct 16 Jan 17 Mar 17	£7,000	Audit of trails completed under the themes of walking, heritage, canoeing, cycling and Ulster Scots. Ideas generated for Lough to Lough Trail 'Scotch Quarter' plans in place for Pogue's Entry, Antrim
Develop a dedicated tourism 'micro website' (sub-section of The Council's website)	THE COUNCIL	Jan 17	£12,000	Deferred until new tourism Strategy is approved by The Council.
Develop activity tourism products in the Borough exploiting the new tourism brand (cycling, fishing, golfing and water based activities)	THE COUNCIL/ /Outdoor Recreation/ Private sector	Jan 17	£2,000	New tourism brand included in the Council's cycling guide. Research completed to develop an angling guide for the Borough

TOURISM ACTION PLAN 2016-17: OUTCOMES

Deliver a series of 3 masterclasses, 2 tourism fam trips in the Borough and 1 tourism study visit to Republic of Ireland.	THE COUNCIL/Private sector	Mar 17	£3,000	Masterclasses held in digital marketing, Worldhost and a Food Ambassador Programme. Fam Trips held in September and March. Study Visit deferred until tourism strategy is agreed.
Develop opportunities for clustering and cross selling – for example introduce an Antrim and Newtownabbey 'visitor pass' incentive scheme to promote tourism attractions, activities & local Accommodation	THE COUNCIL/Private sector	Mar 17	£2,000	Tourism Team agreed that a section of the new website to feature seasonal offers instead of an incentive scheme.
Lobby to seek improved access and transport links –Transport NI through Community Plan, Work with online marketing specialists to review Google directions for local tourism providers	THE COUNCIL/Private sector/Transport NI	Mar 17	£1,000	Marketing Specialist carried out Google business page audit for the tourism industry with suggested actions required to improve the data available to visitors
Promote ASK Programme, STAR Programme and LEAN network and other business support initiatives to tourism sector	THE COUNCIL	Mar 17	Provided for through Economic Development budget	Programmes and initiatives regularly promoted to the tourism sector
Identify new opportunities at Visit Belfast through existing service level agreement for Belfast International Airport and Belfast Welcome Centre	THE COUNCIL/Visit Belfast	Mar 17	Existing Agreement with Visit Belfast	Service Level Agreement approved by the Council with Visit Belfast at a cost of £20,000 (plus VAT) for 2017-18
Identify new opportunities for Lough Neagh collaborating with other The Councils– match funding the HLF Landscape Partnership Scheme and the new shared vision for a community led approach to the future management and sustainable development of Lough Neagh	THE COUNCIL/Lough Neagh Partnership	Mar 17	Existing Agreement with Lough Neagh Partnership	Year one projects delivered; year 2 programme commenced.

TOURISM ACTION PLAN 2016-17: OUTCOMES

b) MARKETING AND BRANDING ACTIONS

Action	Who	When	Budget	Outcome
Launch of Tourism Brand/Visitor Guide and promotional opportunity at Belfast International Airport	THE COUNCIL/Private sector	July 16	£1,000	New Tourism Brand and Visitor Guide launched at Belfast International Airport in September 2016
Develop Tourism Marketing Plan to promote the destination using the new tourism brand	THE COUNCIL	Mar 17	£10,000	New promotional materials produced under 'It's in our Nature' tourism brand. New graphics installed at Belfast International Airport.
Work with tourism providers to use new tourism brand in their marketing campaigns and materials and create video clips for inclusion in The Council's website	THE COUNCIL/Private sector	Mar 17	£2,000	Tourism providers given information about new tourism brand to use in their marketing. Video clips will be created in 2017/18
Update and print Visitor Map with new tourism brand highlighting Visitor Trails and itineraries	THE COUNCIL	Jan 17	£2,000	Visitor map updated and reprinted
Complete a tourism signage audit recommending and implementing improvements	THE COUNCIL/Tourism NI	Mar 17	£5,000	Tourism signage audit carried out in key towns of Antrim, Crumlin, Randalstown, Glengormley and Ballyclare.
Review locations in the Borough for accessing visitor information in line with Review of Tourism NI's Visitor Information Plan	THE COUNCIL	Mar 17	£0	Tourism NI's Review of Visitor Information has not yet been released and locations will be reviewed in 2017/18 as part of the new Tourism Strategy

Table 1.3 New dwelling starts by District Council Q2 2015 - Q1 2017

District Council	2015				2016		2017	
	Apr - Jun	Jul - Sep	Oct - Dec	Jan - Mar	Apr - Jun	Jul - Sep	Oct - Dec	Jan - Mar
Total	1,924	2,095	1,382	1,620	2,055	2,024	1,762	1,883
Antrim and Newtownabbey	137	122	133	114	186	157	135	139
Ards and North Down	229	242	134	138	218	273	219	258
Armagh City, Banbridge and Craigavon	254	282	189	239	269	258	238	277
Belfast	159	101	113	164	186	185	191	115
Causeway Coast and Glens	156	145	102	195	175	204	138	126
Derry City and Strabane	132	351	35	73	78	92	111	68
Fermanagh and Omagh	111	86	62	91	98	107	107	88
Lisburn and Castlereagh	190	253	198	138	295	204	216	248
Mid and East Antrim	88	89	113	81	137	115	131	105
Mid Ulster	285	245	172	199	218	151	131	245
Newry, Mourne and Down	183	179	131	188	195	278	145	214

Source: District Council Building Control

Notes:

1. The date of a new dwelling start is the date on which the first building control inspection takes place.
2. The figures in the table include applications for new dwellings received by Building Control in NI.
3. The figures include domestic apartments and dwellings as defined by Building Control purpose group.
4. Figures will be revised on an annual basis to capture Building Control applications received outside the quarter.

Table 2.3 New dwelling completions by District Council Q2 2015 - Q1 2017

District Council	2015			2016			2017	
	Apr - Jun	Jul - Sep	Oct - Dec	Jan - Mar	Apr - Jun	Jul - Sep	Oct - Dec	Jan - Mar
Total	1,338	1,376	1,583	1,498	1,683	1,549	1,752	1,482
Antrim and Newtownabbey	108	126	147	89	121	146	114	125
Ards and North Down	87	113	125	135	161	149	223	165
Armagh City, Banbridge and Craigavon	190	210	207	212	218	178	248	209
Belfast	124	119	167	177	212	168	165	162
Causeway Coast and Glens	123	117	165	140	152	116	137	102
Derry City and Strabane	89	90	112	114	125	74	141	105
Fermanagh and Omagh	78	68	78	71	57	69	78	65
Lisburn and Castlereagh	184	150	198	202	205	173	226	149
Mid and East Antrim	98	92	71	82	62	118	88	77
Mid Ulster	148	146	181	148	182	200	208	179
Newry, Mourne and Down	109	145	132	128	188	158	124	144

Source: District Council Building Control

Notes:

1. The date of a new dwelling start is the date on which the first building control inspection takes place.
2. The figures in the table include applications for new dwellings received by Building Control in NI.
3. The figures include domestic apartments and dwellings as defined by Building Control purpose group.
4. Figures will be revised on an annual basis to capture Building Control applications received outside the quarter.
5. Data for the 26 district councils from January 2010 - March 2015 can be viewed in table 5.1

ANNEX 1



CHIEF EXECUTIVE'S
DEPARTMENT

26 MAY 2017



Land & Property Services

Seirbhísí Talún & Maoine

Land & Property Services

Central Advisory Unit

Lanyon Plaza

7 Lanyon Place

Town Parks

BELFAST, BT1 3LP

Telephone: 028 9033 6172

(call charged at local rate)

If outside NI, dial +44 28 9033 6172

Text Relay: 18001 0300 200 7801

Mrs Jacqui Dixon
Antrim & Newtownabbey Council
Carnmoney Road North
Newtownabbey
BT36 5QA

Our Ref: 58/17

Date: 24th May 2017

Dear Mrs Dixon,

DISPOSAL OF LAND AT 12-13 GREENVIEW PLACE, ANTRIM

I enclose copies of a D1 form and map giving details of land and property which have been declared surplus by the owning Department.

Disposal procedures have been initiated. If the land is of interest to your Department or Agency please contact me in writing at Central Advisory Unit within **15 working days** from the date of this letter.

If I receive no reply before then I will assume you have no interest in acquiring the property. If you know of any other body which may be interested in the property please pass this letter on to them as soon as possible.

Yours sincerely

Miss C Gould
Central Advisory Unit



Department of

Finance

An Roinn

Airgeadais

www.finance-ni.gov.uk

DISPOSAL OF SURPLUS LAND REQUEST FOR PRELIMINARY ADVICE (D1)



Land &
Property
Services

N.B.: This form is for use by public sector organisations only.

FOR LPS USE ONLY

LPS Reference:

Email completed PDF form to: clientservices.lps@dfpni.gov.uk. Refer to Sections 6 and 7 below.

Land & Property Services
Central Advisory Unit (CAU)
Lanyon Plaza
7 Lanyon Place
Town Parks
BELFAST, BT1 3LP

Or please complete all sections and send **one signed hard copy** to:

SECTION 1 – DECLARATION

Note: Public Bodies should not declare property surplus until any problems or disputes about access, ownership, title or boundaries, etc, have been resolved.

Name of organisation

1.1 Northern Ireland Housing Executive has declared the land described below as surplus to its requirements and intends to dispose of it.

1.2 In accordance with the CAU Disposal of Surplus Public Sector Property Guidelines (the Guidelines*), the LPS Valuation Directorate is requested to provide the following to the above organisation:

- ~~• preliminary marketing advice,~~
- a report, including if possible an estimate of value,
- and to commence the public sector trawling process as set out in the Guidelines.

* For a copy of the Guidelines please visit www.lpsni.gov.uk

SECTION 2 – DESCRIPTION OF THE SURPLUS PROPERTY

2.1 Address or location (street, townland etc)

Site area (in hectares)

Land at 12-13 Greenview Place

0.0047

Antrim

2.2 Description (please tick):

☒ Land only ☐ Land and House ☐ Land and Commercial Building ☐ Commercial Building

☐ Other (please describe)

2.3 Please provide contact details to arrange an inspection:

Name

Telephone number

Ciara McCloskey

02871306107

Email address

ciara.mccloskey@nihe.gov.uk

2.4 Has there been any indication of private sector demand for the surplus land for a particular use? ☐ Yes ☒ No
If **Yes**, please give details

2.5 Has any other government department or public body expressed an interest in acquiring this property? ☒ Yes ☐ No
If **Yes**, please give details

2.6 Is the land zoned in the local area plan for a particular use? ☐ Yes ☒ No
If **Yes**, please state permitted use

2.7 Is the land completely vacant, disused and free of any illegal or unauthorised uses? ☒ Yes ☐ No
If **Yes**, please go to straight to Section 3 (taking note of 2.10 below)
If **No**, is it scheduled to be fully vacated? ☐ Yes ☐ No
If **Yes**, Please give the date (if known) or Date Unknown ☐

2.8 If still in use is the land legally occupied in whole or in part? ☐ Yes ☒ No
Name of legal occupier(s)/tenant(s)
Type of tenure? ☐ Lease ☐ Licence (Term & Rent)
Were any present tenants in occupation at the date of acquisition? ☐ Yes ☐ No
N.B. If more than one occupier or tenant, please provide details on a separate page.

2.9 Is the land or any part(s) of it illegally occupied or used for any unauthorised purposes? ☐ Yes ☐ No
If **Yes**, please give details

2.10 Please attach a map identifying the property

Map Instructions:

- Maps should be A4 size, with an appropriate, identified scale;
- The surplus land should be clearly identified; and
- Its access and relationship to any surrounding land in the vendor's ownership should be indicated.

SECTION 3 – NATURE OF VENDOR'S INTEREST

3.1 Nature of Vendor's Interest

☒ Freehold

☐ Leasehold (give term and rent)

☐ Other (give details)

3.2 Is the land registered? ☐ Yes ☒ No

If **Yes**, please provide folio number:

If **No**, please provide a copy of evidence of title.

Who holds title documents?

Note: LPS can assist with land registration queries, including if the land is registered and, if so, in providing a folio and entry number (fees applicable). The relevant LPS contact details are:

Land & Property Services

Lanyon Plaza
7 Lanyon Place
Town Parks
BELFAST, BT1 3LP

Telephone: 0300 200 7803, option 2

Email: customerinformation.landregistration@dfpni.gov.uk

SECTION 4 – DETAILS OF WAYLEAVES AND EASEMENTS

Wayleave is used to describe rights acquired to construct, use, inspect and maintain pipes, cables etc through another person's land. When acquired formally by deed these are usually referred to as easements.

Easement is a formal right to use or restrictive use of another person's land in some way. The most frequently encountered easements are rights of way, rights of light, rights to abstract water and rights to support buildings.

Restrictive covenants are explicit obligations in a deed usually included to regulate matters such as the use of the property or the type of development to be carried out. Restrictive covenants can be positive or negative, eg to use or not to use for a particular purpose or to construct or not construct.

- 4.1 Does the disposal body have a wayleave or easement over other lands to give access to the surplus land? ☐ Yes ☒ No

If **Yes**, please give details and show on the map

- 4.2 Does any department or public body need to reserve a right of way or other easement over the surplus land? ☐ Yes ☒ No

If **Yes**, please give details and show on the map

- 4.3 Has a wayleave or easement over the surplus land been granted to any person or body? ☐ Yes ☒ No

If **Yes**, please give details and show on the map

- 4.4 Does any person claim possessory title/rights/easements over the surplus land? ☐ Yes ☒ No

If **Yes**, please give details and show on the map

- 4.5 Does the disposing body wish to make any exceptions or reservations in relation to the surplus land? ☐ Yes ☒ No

If **Yes**, please give details and show on the map

- 4.6 Are the lands subject to a public right of way? ☐ Yes ☒ No

- 4.7 Are there any restrictive covenants or other encumbrances which materially affect the vendor's interest? ☐ Yes ☒ No

SECTION 5 – ACQUISITION DETAILS

5.1 Date of acquisition from the private sector

How was the land acquired? ☐ Agreement ☐ Blight Notice ☐ Vesting

Purpose of acquisition

Not known

5.2 Has the land been developed (ie. materially changed in use or character) since it was acquired?

☐ Yes ☒ No

If **Yes**, please give details

5.3 Is the land within the current development limits of the Area Plan? ☒ Yes ☐ No

5.4 Name of former owner or successor

Not known

Address of former owner or successor

SECTION 6 – AUTHORISATION BY THE INSTRUCTING PUBLIC BODY

Name of Authorised Officer
(usually at least DP Grade or equivalent)

Brian Cassidy

Your reference number

63119

Address or location (street, townland etc)

Land and Regeneration (North)

Richmond Chambers, The Diamond

Derry

BT48 6QP

Telephone Number

02871306115

Ext.

6115

E-mail address

Brian.Cassidy1@NIHE.GOV.UK

Signature

Brian Cassidy

Date

4/5/17

Any other comments

Area required for proposed parking improvements for residents

SECTION 7 – CHECKLIST

Please be sure you have:

- ☒ Included a map indicating the land
- ☒ Marked any easements/wayleaves on map
- ☒ Supplied all required supplementary information (eg copy evidence of title/folio)

- ☒ Submitted **either** one hard copy signed by an authorised officer **or** an electronic copy with a scanned map from the authorised officer's email account

NIHE TO: TRANSPORT N.I.

ADDRESS: LAND[] AT
12-13 GREENVIEW PLACE
ANTRIM.

N.I.H.E.
North Land & Property
Richmond Chambers
The Diamond
DERRY
BT48 6QP

REF. NO: 63119



ORDNANCE SURVEY MAP NO: I.G. 112-01 N.E.2.

APPROXIMATE SCALE: 1:1,250

PLEASE ENSURE THAT YOUR CLIENT(S) IS/ARE SATISFIED THAT THE BOUNDARY AS
OUTLINED IN RED ON THE MAPS ATTACHED IS CORRECT

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Annex 1

New Street and ARCHES Lane



Carnmoney Road, Glengormley



Annex 1
Antrim



Ballyclare

Business Strategy

2017-2021

TO STANDOUT

TO SCALE

TO SUPPORT



Our Ambition

Over the period of this Business Strategy we will contribute to the outcomes of the Northern Ireland Executive's draft Programme for Government and the associated Industrial Strategy, by:

Supporting and encouraging

**30,000 –
40,000**
additional jobs

Increasing business
expenditure on

**research and
development**

by **£160 – £200 million**



Supporting our customers to increase their total sales by **£3.2 – £4.2 billion**



£2.4 – £3.1 billion

will be sales outside Northern Ireland, including


£0.8 – £1.2 billion

of new export sales.

We are conscious that the overall Northern Ireland budget has not yet been finalised. This Business Strategy sets out the direction of travel for Invest Northern Ireland (Invest NI) and outlines the ambition that we have to deliver outcomes aligned to the Northern Ireland Executive's draft plans. However, we recognise that the targets outlined within this plan may need to be realigned once the Executive's priorities and final budgets are agreed.

Success to Date

Our last Corporate Plan (2011-16) focused on transforming “Ideas into Actions.” Over that period we exceeded many of the targets set for us, including the promotion of over 42,000 jobs. The successful delivery of that plan produced real results for the Northern Ireland economy as we emerged from the economic downturn.



That success has been delivered by an engaged and professional team which, as many commentators and stakeholders have noted, punches well above its weight at home and abroad to promote the very attractive Northern Ireland value proposition, built on:

Our talent

A young, fast growing population where more seek third level education and outperform the rest of the UK in results.

Our value

We are a cost competitive location, where attractive property solutions combined with competitive salary levels, offers quality at a lower overall cost.

Our support

Invest NI offers an unrivalled suite of financial and advisory support programmes covering innovation, skills, property, exports and employment.

Achievements 2011-2016



The Government Standard

**CUSTOMER
SERVICE
EXCELLENCE**



* The cumulative total of export sales generated in 2013, 2014 and 2015.

To build on this and transform Northern Ireland into a truly leading internationally competitive economy which provides opportunities for all, our focus over the next four years will be on:

- Embedding innovation and entrepreneurship to support more businesses with high growth potential to start-up and scale up.
- Helping more businesses successfully sell outside Northern Ireland.
- Attracting more quality inward investors.
- Selling Northern Ireland globally in a much wider context.

Foreword

As the economic development agency for Northern Ireland, we are a catalyst for economic growth. Alongside our partners, we do this by supporting local businesses to create jobs, innovate and grow their exports; and by attracting new inward investors.

This Business Strategy for 2017-2021 builds on the success of previous years, and sets an ambitious path through which Invest NI will deliver outcomes that are aligned with the Northern Ireland draft Programme for Government and the associated Industrial Strategy-Economy 2030.

It provides a clear route to help deliver a strong, competitive, regionally balanced economy where we have more people working in better jobs. It will support the development of an innovative, creative society where people can fulfil their potential and help to create a place where people want to live and work, to visit and invest.

We are launching this strategy at a time when political and macro-economic challenges remain. Over its duration there will inevitably be a period of adjustment as Northern Ireland adapts to a changing international environment, as the United Kingdom prepares to leave the European Union and the potential changes to US economic policies unfold. Where there are opportunities, we will support our customers to maximise these. Where there are challenges, we will work to ensure that our customers are best equipped to overcome them. Since the EU referendum we have used every opportunity and channel available to us to ensure that the views and concerns of our businesses are made clear to relevant Government departments and stakeholders which will have influence in future negotiations. We will continue to engage with these bodies to try and secure the best possible outcome for our customers.

Our businesses are investing more in innovation than ever before, their exports are growing, and we continue to attract new investors. Over the past five years we have continued to see healthy growth in new company registrations in Northern Ireland. This is reflective of a thriving business community and a supportive

environment for new businesses to start up and grow. Collectively, these have led to strong levels of job creation and a resulting drop in unemployment. We now have many companies, competing and winning, in international markets, however we need many more. Now is the time for a step change as a more competitive economy will support the creation of more, higher quality jobs and rising standards of living for all.

We recognise the central role that Invest NI has in the delivery of economic development and the valuable contribution made by others. But to deliver real societal transformation and ensure that everyone, everywhere throughout Northern Ireland benefits from an improving economy, will demand higher levels of collaboration and partnership than in the past.

We will continue to work with Department for the Economy and other Executive departments, support the expanded role of councils, and collaborate with our economic development partners and stakeholders, the community, voluntary and private sectors. We will provide clarity to businesses about available support and where it can be found. Collectively, we will address barriers to growth faced by business, exploit new emerging opportunities, avoid duplication in delivery and integrate support to improve business competitiveness.



The actions, initiatives and interventions which we deliver will directly contribute to real, longer term outcomes for all. However, we recognise that some of these will not truly manifest themselves until beyond the period of this strategy. They will be built on solid foundations and underpinned by a relentless focus on driving transformational change as part of our journey to becoming a world leading business development agency.

Our staff are a key asset in this. Invest NI has achieved, and maintained, Investors In People Gold standard and is the highest rated organisation in Northern Ireland for the Customer Service Excellence accreditation. These are important indicators towards our ambition of being regarded by our customers and stakeholders as a Trusted Business Partner of choice through the relationships we have, and the services we deliver.



Mark Ennis
Chairman

Creating Focus

The draft Northern Ireland Industrial Strategy sets a vision to create a globally competitive economy that works for everyone. Its central tenet is that we need to prioritise on the basis of well-structured choices to deliver the desired outcomes.

With increasing challenges, and finite resources, we need to focus our work, people and budgets on those areas which will most effectively deliver the best outcomes. Over the past few years, we have worked to develop an approach that provides support and advice across the full range of companies, whatever their size, location or stage of development. That approach will continue, but we will further refine our delivery model and maximise the use of technology to create efficiency. This will result in a tailored multi-channel engagement strategy, rather than exclusive approach and one which recognises the need to encourage companies onto and up a pathway to innovation, growth and exports.

As part of this strategy we will realign our programmes, our support and our work to create a greater focus on:

1. Account Managed Companies

This group currently consists of around 1,900 companies who we engage with through a one-to-one relationship. Collectively, they employ over 100,000 people and deliver c£16bn annually of sales outside Northern Ireland.

Within this is a core group of about 900 companies which deliver the majority of economic growth in Northern Ireland. We collect information from these companies on Key Performance Indicators (KPIs), and use this to develop plans to support them moving forward. We will engage with these companies to support, encourage and challenge them. Where appropriate, we will work with them to develop individual Account Development Plans that we both commit to as a requirement to access tailored support.

Our research shows that these customers would prefer an engagement which is more consultative and less transactional. To deliver against this we will accelerate and embed our development programme for our customer facing staff. This is aimed at ensuring that our customers view us as a Trusted Business Partner of choice.

2. Sectors

The Industrial Strategy states that support will be strongest for those sectors and sub-sectors where we are already world class and where we can become world class.

Using the KPI data, reflecting on the sector strategies that already are in place and in consultation with Matrix, we have agreed those areas where we can build on our strengths. We have also identified other sectors and technologies that present opportunities for growth.

3. Markets

The International Trade Plan, announced in October 2016, reflects a renewed and redoubled emphasis on international trade. It sets out an ambitious pathway to work alongside local industry to make Northern Ireland a confident, outward looking trading nation. We will increase our international presence in key markets with both direct resource and by further encouraging our strong international community to work with us to deliver success for Northern Ireland. In parallel we will consider the increased internationalisation of our innovation and trade activities through the establishment of innovation and export hubs.

Prioritisation

A sharper focus brings with it a need for greater prioritisation, determining where our support will deliver the best outcomes. As we increase our support in some areas and take on new responsibilities for others, within a tighter public sector financial environment we will also pull back, or step aside, from other activities. We will continue to evaluate our support programmes to ensure that, where we do provide support, it is where there is market failure.

Partnership

We will work much more closely with partners to deliver elements of economic development and manage our resources to align them where they make the greatest impact.

Some of our previous responsibilities for local economic development have now successfully transferred to the new councils. We will continue to forge deeper connections with these and other partners to ensure that new businesses know where to access the appropriate support to start up and to ensure that, as they grow, businesses can seamlessly migrate on to Invest NI supported programmes.

Regional Growth

We are fully committed to supporting investment and growth and developing employment opportunities for those who live across all of Northern Ireland. As part of the Community Planning process, we have worked with the new councils in the formulation of their Economic Development Plans and commit to being fully involved in the implementation of these through our local and international teams. Over the past few years we have developed a data analytics capability that will now be used to assist the NI Executive, its departments and local government to develop strategies and action plans which will result in complementary initiatives and projects for the benefit of our economy.

Investment

There are new opportunities in international markets that we will seek to deliver for Northern Ireland. We are ready to engage in key markets to deliver a pipeline of new investment opportunities based on a reduction

of Corporation Tax. In addition, we will promote a Northern Ireland Investment Portfolio of specific capital investment-ready opportunities to international investors in support of the Northern Ireland Executive, councils and developers and work with our education sector to attract international students to study here.

Digital Delivery

We recognise the opportunity that the deployment and adoption of innovative digital solutions will play in supporting business agility. We are passionate about equipping our staff to work effectively by deploying better tools and processes and by making better use of data, not just for transparency but in the development of insightful support services. We will ensure that our customers can engage with us in ways that best suit them, giving them timely access to information, data and support when they need it.

We will therefore accelerate our investment in digital transformation, keeping our customers and stakeholders at the centre of everything we do and ensuring that Invest NI is an exemplar of quality digital service and delivery.

Summary

Through a sharper focus on growth sectors, companies and markets, and with a stronger partnership to deliver balanced regional growth, we will contribute to creating an environment in Northern Ireland where we have more companies taking their first steps to sustainable growth, more companies heightening their ambition to grow further and faster, more companies successfully selling abroad and contributing to an enhanced international reputation.

In doing so, we will fully play our role within the wider economic development landscape to transform Northern Ireland into a truly leading, internationally competitive economy which provides opportunities for all.



Alastair Hamilton
Chief Executive

Delivering Focus

A focus on entrepreneurial companies

Companies of differing sizes, at different stages of development and in different sectors, each face their own set of challenges.

Our core support will focus on those small and medium sized enterprises (SME's) and large companies with the greatest ambition and potential to contribute to economic prosperity in Northern Ireland. It is with these companies that we will have a one-to-one account managed relationship. Our engagements will be time-bound and tailored to provide high quality service to each customer. We will deepen our engagement with them to better understand their aspirations, identify their growth potential and pinpoint where our support can unlock any constraints. This is consistent with our clear intent of becoming a Trusted Business Partner of choice.

For businesses that we do not have a one-to-one relationship with, we will provide wider and more coherent support, through simplified and improved self-serve web-based delivery and one-to-many engagement. This enhanced digital approach will be supplemented by advisory and signposting services we provide directly and with greater collaboration and alignment with partners to ensure a seamless journey for all our customers across the full spectrum of support. Through this, we will identify and encourage those with ambition to progress through to our Account Managed portfolio.

In many of our areas of work, we will provide both “volume” solutions to stimulate awareness and ambition, and “value” solutions to deliver the maximum benefit to all of our economy. As part of our drive to encourage more companies to grow to scale, we will make greater use of competitions for funding to maximise available budget and drive quality.

We will also increase our focus and resources on High Potential Start-Up's, Pre-Scaling and Scaling companies. Over the period of this strategy we will treble the number of companies on our Pre-Scaling programme and double the number on our Scaling Programme. This will provide the pipeline of large companies of the future.

For many businesses, regardless of size or sector, the key enabler of sustained growth is the vision and capability of its leadership team. Directly, and with partners, we will ensure that businesses at all stages of development are able to build their leadership capability in support of their growth ambitions.

Scaling

Companies with turnover greater than £10m per year and growing at 20% annually.

Pre-Scaling

High growth companies with the potential to scale with turnover of between £1m and £10m per year.

High Potential Start-Ups

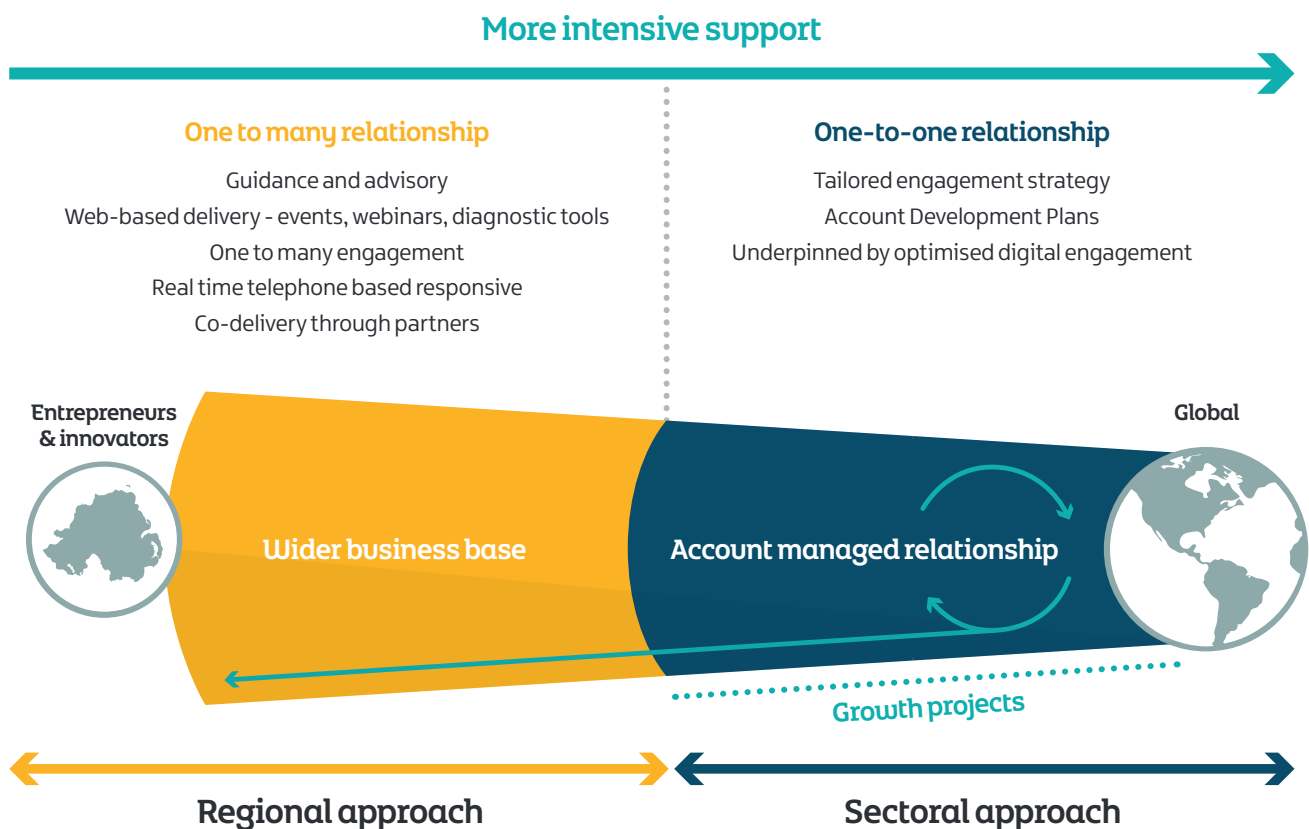
Typically pre-revenue but with the potential to scale quickly to turnover of £1m per year within three years.

A focus on growth sectors

As a small economy, we cannot expect to be world class in every sector.

To deliver against the ambition of the draft Industrial Strategy to drive balanced regional growth, we will prioritise and focus on those sectors and niches where we have, or can develop, the capacity and capability to maximise current or emerging global opportunities.

We will continue to refine our products, services and solutions together with our engagement model to more clearly support our customers to innovate, export and grow.



We will add a dedicated resource to each of our growth sector teams to drive sector development, supply chain opportunities and clustering support and align them with our investment, export, innovation and skills responsibilities.

This will ensure that we:

- Build on our strengths and core competencies in our main exporting sectors.
- Drive the development of sectors and technologies that present opportunities for growth.

Building on strengths

- Financial, business and professional services
- Advanced manufacturing, materials and engineering
- Agri-food
- Digital and creative technologies
- Construction and materials handling
- Life and health sciences

Growth opportunities

- Cybersecurity
- Legal services technology
- Precision medicine
- Big data / Internet of things

A focus on key markets

Alongside a much stronger focus on entrepreneurial companies and growth sectors, we will intensify our support for exporters to grow their sales outside Northern Ireland and broaden their geographic focus. Following the UK Government's formal notification of its intent to leave the European Union and the resultant triggering of Article 50, there will be a period of uncertainty around future trading relationships. We will tailor and strengthen our support in different geographies and respond swiftly to emerging circumstances to provide the most effective support for our exporters growth ambitions. As further clarity becomes available, we will ensure that this is fed back to our customers and help them to understand whatever implications there may be.

- In conjunction with IntertradeIreland, we will support local companies to continue to thrive in the Republic of Ireland market.
- With partners, we will intensify our support for local companies to capitalise on opportunities in Great Britain and ensure that more companies are aware of the opportunities which exist.

- Many of our companies already have strong trading relationships throughout Europe. We will increase our focus to help these companies to manage, maintain and grow these relationships and contracts.
- We will work with our international networks and partnerships to selectively target those Rest of the World markets which offer new opportunities for our companies.

In recent years, inward investment has played a pivotal role in our economy, and will continue to do so. Our standing as an investment location has grown, despite Northern Ireland being relatively small in comparison to other global regions that we compete against.

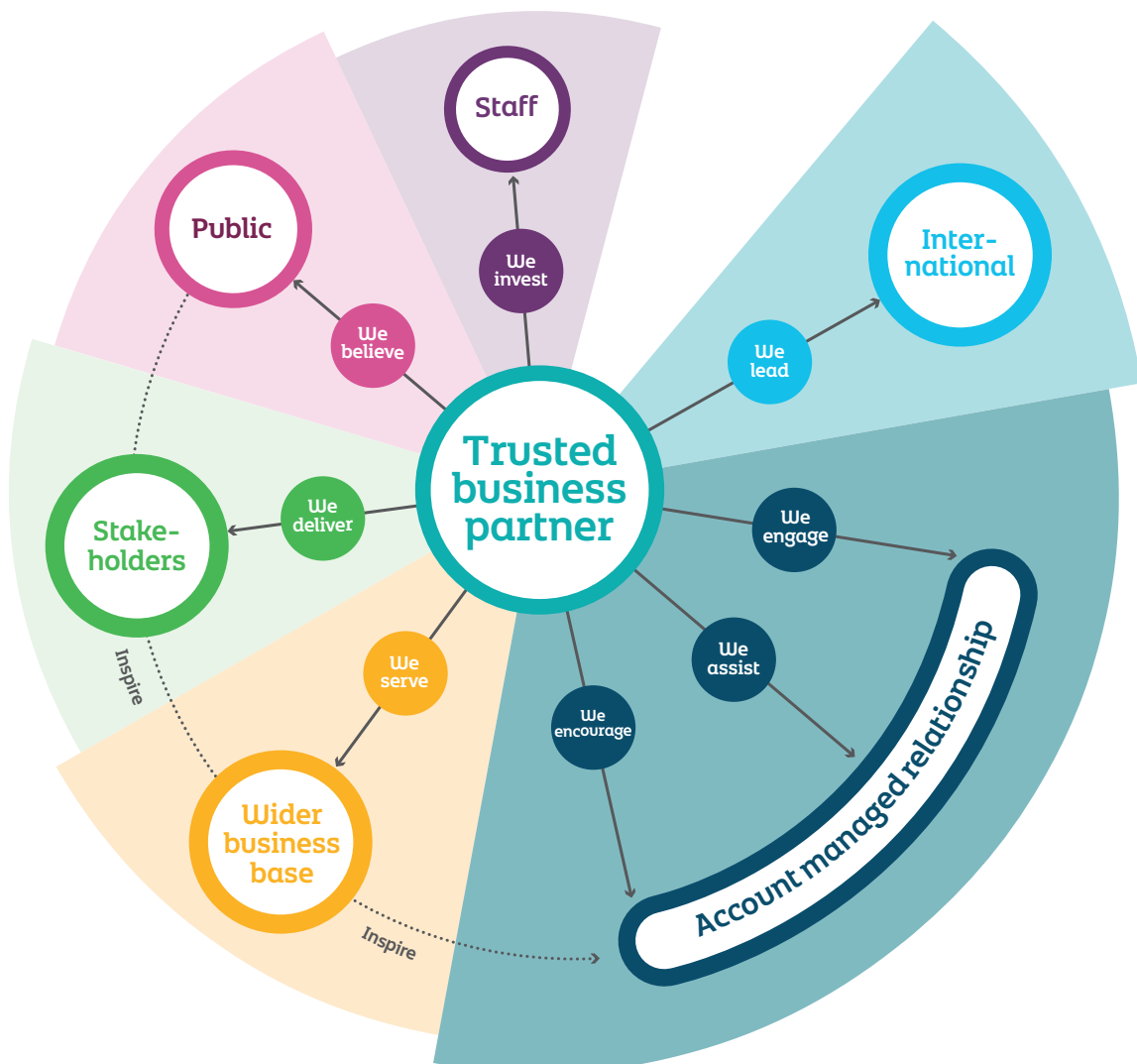
Our existing international proposition has proven compelling to many investors. We will continue to pursue opportunities that this proposition offers in key markets, whilst maximising the benefits arising from the Northern Ireland Executive's commitment to reduce the level of Corporation Tax. In addition, we will broaden the reach of our international activity to promote Northern Ireland more widely in our key target markets and attract the next generation of inward investment.



Building on success

There are many areas where our actions and initiatives have brought past success and it is right that we continue these in the future. Equally, to deliver the best for our economy, we need to both respond to, and anticipate, the changing environment and ensure that we are ready and positioned to exploit these for the maximum benefit. Over the period of this Business Strategy we will:

- Be a catalyst for sustainable regional growth and support our economic statutory partners, business and sector organisations, the private sector and communities to grow their local economies and enhance the lives of those living in their area.
- Forge new relationships, deepen existing ones and work in much closer collaboration with all our partners regionally, nationally and globally to deliver against our remit in the most efficient and effective way.
- Be a champion for entrepreneurship around which all of the various stakeholders can coalesce to provide a strong ecosystem in which businesses across Northern Ireland can start and grow.



- Accelerate our digital plan to provide a better service to a wider range of customers than our current model enables. This will drive efficiencies and increase effectiveness by delivering a customer experience which provides all of our customers with the right information, at the right time and in the right format and ensures that we support and maintain value-adding relationships with all customers.
- Embed our Trusted Business Partner model to ensure that all of our customers, partners and stakeholders receive the highest level of service delivery appropriate to their needs and are supported and stimulated to realise their growth ambitions.



To Support

To support sustainable, balanced regional economic growth we will work in much closer collaboration with partners to enable all parts of Northern Ireland to realise their potential and the contribution they make to wider economic development.



We will:

- Help more companies to start to innovate by simplifying the innovation landscape, increasing awareness of sources of innovation and deepen capacity, capability and activity, particularly amongst locally owned SME's and current non-exporters.
- Enable more companies to export for the first time, by working in closer collaboration with all our partners to raise awareness and export readiness amongst local companies.
- Develop and deliver with partners a comprehensive Entrepreneurship Action Plan that encourages and supports new businesses with high growth potential to start up and accelerate their growth and ensure business can access the finance required to support their growth ambitions.
- Treble the number of companies participating on our Pre-Scaling programme to stimulate the large companies of the future.
- Continue to seek and secure a range of new first-time investment projects to Northern Ireland.

It is clear that across Northern Ireland there are differing economic challenges and opportunities which reflect differences in population and an urban structure which reflects long term development patterns.

We will work with partners as a facilitator, coordinator and market creator to support balanced, sustainable economic growth throughout Northern Ireland and broaden our enterprise and export bases.

The draft Programme for Government recognises that cities are key drivers of economic growth, whilst also often being the preferred destination for new businesses to locate. We will work with our local partners to contribute to the growth of our key cities as regional drivers and to exploit the potential of our key economic corridors. This will include scope for differentiated interventions to address specific sub-regional strengths or needs depending on location.

Supporting sustainable, balanced regional development means enabling each region to realise its potential and the contribution it can make to wider economic growth.

Following Local Government Reform, councils now have responsibility for Community Planning and with it, a greater opportunity to shape how enterprise is supported in their local communities. As a statutory partner in this process, Invest NI has been working closely with councils in the development and refinement of their respective plans. We will continue to work with councils on the development and implementation of Community Plans built on regional strengths and opportunities.

Invest NI will be a catalyst for sustainable regional growth and support our economic statutory partners, business and sector organisations, the private sector and communities to grow their local economies and enhance the lives of those living in their area, whilst also directly providing our customers with a broad range of products and services.

We will engage with relevant partners to encourage and support the development of the necessary physical and technical infrastructure to underpin economic activity and address business and social need, including property, road and air connectivity, broadband and energy availability. We will review our land holding to ensure its effective utilisation and, where market failure exists, we will explore opportunities to provide industrial land to enable businesses to develop and grow.

Where appropriate, we will continue to support the development of economic infrastructure, including incubation spaces and shared workspaces to accelerate the growth of start-ups and SMEs.

This will contribute to a balanced spread of economic development opportunities across Northern Ireland and facilitate the establishment and growth of export focused local businesses and inward investors.

We want to make Northern Ireland the best region in which to start, and grow, a business. This is a complex ecosystem as the graphic below illustrating some of the many players, shows. Invest NI is only one of many providers of support for economic development throughout Northern Ireland. We are developing a comprehensive Entrepreneurship Action Plan, which will see Invest NI be a champion for entrepreneurship around which all of the various stakeholders can coalesce. This will provide a strong ecosystem in which businesses can start and grow - helping existing companies to get involved in innovation for the first time, current non-exporters to begin their journey and new export-focused business, both locally and internationally owned, to establish here.

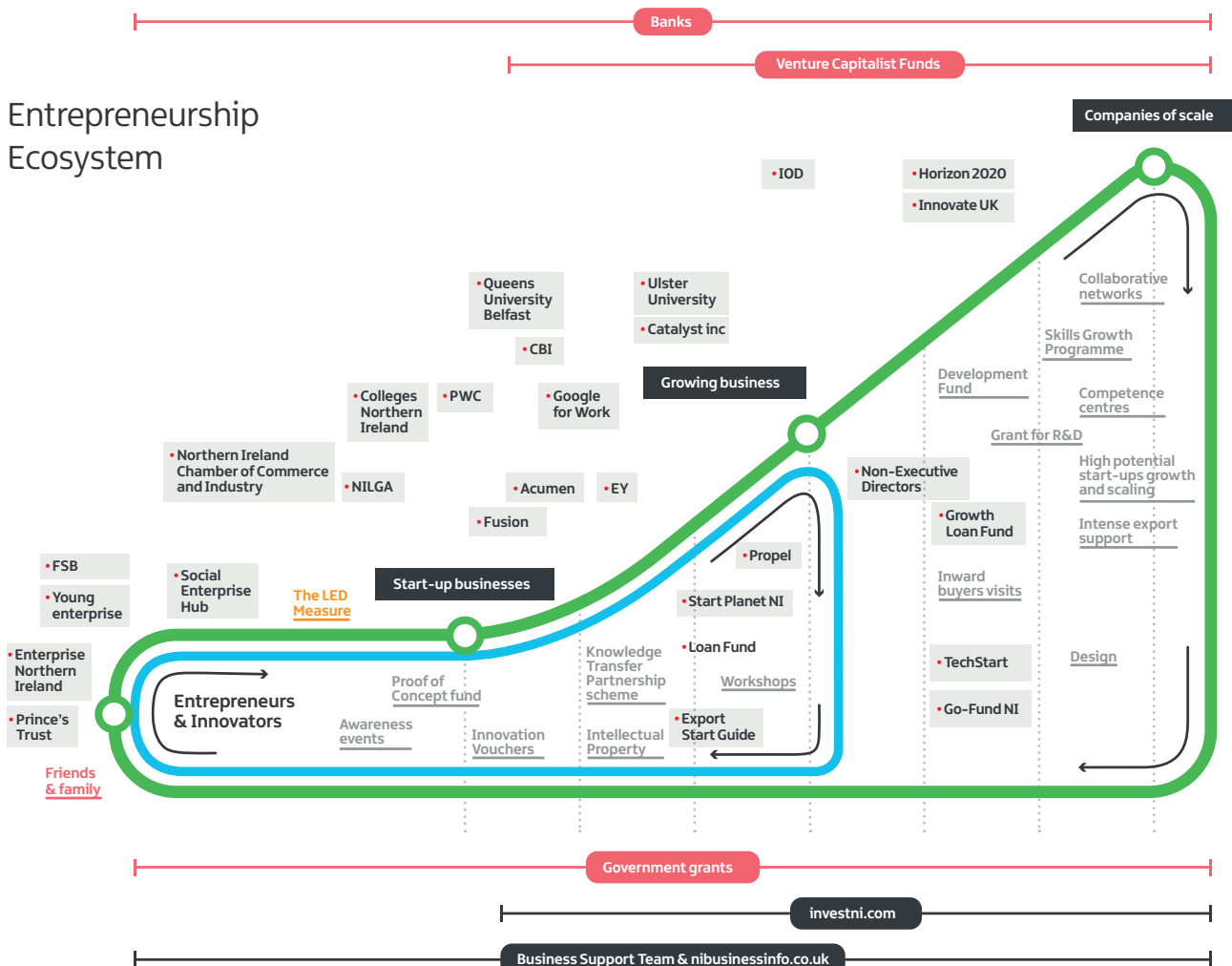
Entrepreneurship Ecosystem from start-up to stand out

Supporting more businesses with high growth potential.

Helping more businesses successfully sell outside Northern Ireland.

Increasing the number of larger and more profitable businesses in Northern Ireland.

Entrepreneurship Ecosystem



This will also encourage and support High Potential Start-Ups and ensure businesses can access the finance required to deliver on their growth ambitions. It will include working closely with our universities to encourage greater commercialisation of research and higher levels of university spin-outs.

“Northern Ireland is the best place to start and grow a business, with more young businesses reaching the £1m in revenue in the first three years than anywhere else in the UK.”

(Enterprise Research Centre, 2015)

It is widely recognised that young businesses, particularly those operating in international markets from an early stage, have the highest growth rates and are the largest contributors to job creation. Whilst Northern Ireland has a strong track record of early business growth, we lag behind many regions in the number of businesses which maintain this growth and scale quickly from £1m - £5m in turnover.

Given the dominance of SME's in our economy, it is natural that we place a strong emphasis on ensuring that the ecosystems and infrastructure are in place and enhanced to support the growth companies of the future. Our assets will be targeted to support the growth of start-ups and export focused SME's through accelerator initiatives. Through access to our extensive suite of funding we will play our part to ensure that companies are able to access the finance required to flourish. We will also treble the number of participants on our Pre-Scaling programme and work with them to focus on their market opportunity and build the capability of their management teams.

Stimulating business growth through higher levels of innovation embraces a wide range of activities including research and development, product and process development, marketing, exploitation of e-commerce, design, skills and leadership.

“To be recognised as an innovation hub and one of the UK's leading high growth, knowledge-based regions which embraces creativity and innovation at all levels of society by 2025.”

Northern Ireland Innovation Strategy 2014-2025

It is a complicated landscape which can be difficult for companies to navigate. We will increase awareness of the various sources of innovation support and the benefits they can bring. This will be supported by an innovation awareness campaign which deepens innovation capacity, capability and activity at firm level, particularly amongst locally owned SME's and current non-exporters.

Additionally, we will work with councils, the Chambers of Commerce and others to raise awareness and export readiness amongst local companies and encourage more companies to export for the first time.

We will support regions to identify their unique strengths and use these to build strong regional propositions which will be attractive to potential investors and which we can promote internationally. We will also continue to seek and secure new first-time investment projects in our sectors of strength and seek to develop “soft landing” opportunities by working with councils and other partners to attract mobile projects with growth potential across the region.

First time innovators

- Simplify the innovation landscape, increase awareness of sources of innovation support and the benefits it can bring, supported by an innovation branding campaign.
- Deepen innovation capacity, capability and activity at firm level, particularly amongst locally owned SME and current non-exporters.
- Work closely with our universities to encourage greater commercialisation of research.

First time exporters

- Work with councils, Chambers of Commerce and others to raise awareness and export readiness amongst local companies.
- Work with councils on development and implementation of Community Plans built on regional strengths and opportunities.
- Ensure our infrastructure investment and support is aligned to support the delivery of Community Plans.

New export focused business

- Develop and deliver with partners a comprehensive Entrepreneurship Action Plan.
- Ensure business can access the finance required to deliver on their growth ambitions.
- Maximise the potential of our funding and assets to accelerate the growth of start-ups and SMEs.
- Develop an ecosystem that encourages and supports companies with high growth potential to start up and grow.
- Treble the number of companies participating on our Pre-Scaling programme.

First time inward investment

- Provide an eco-system that attracts international entrepreneurs to locate in Northern Ireland to establish and grow their business.
- Support local government to develop propositions based on their regional strength which Invest NI can market internationally.
- Secure new international projects by positioning Northern Ireland as a location of choice for high technology start-ups.
- Continue to seek and secure new first-time investment projects in our areas of strength.

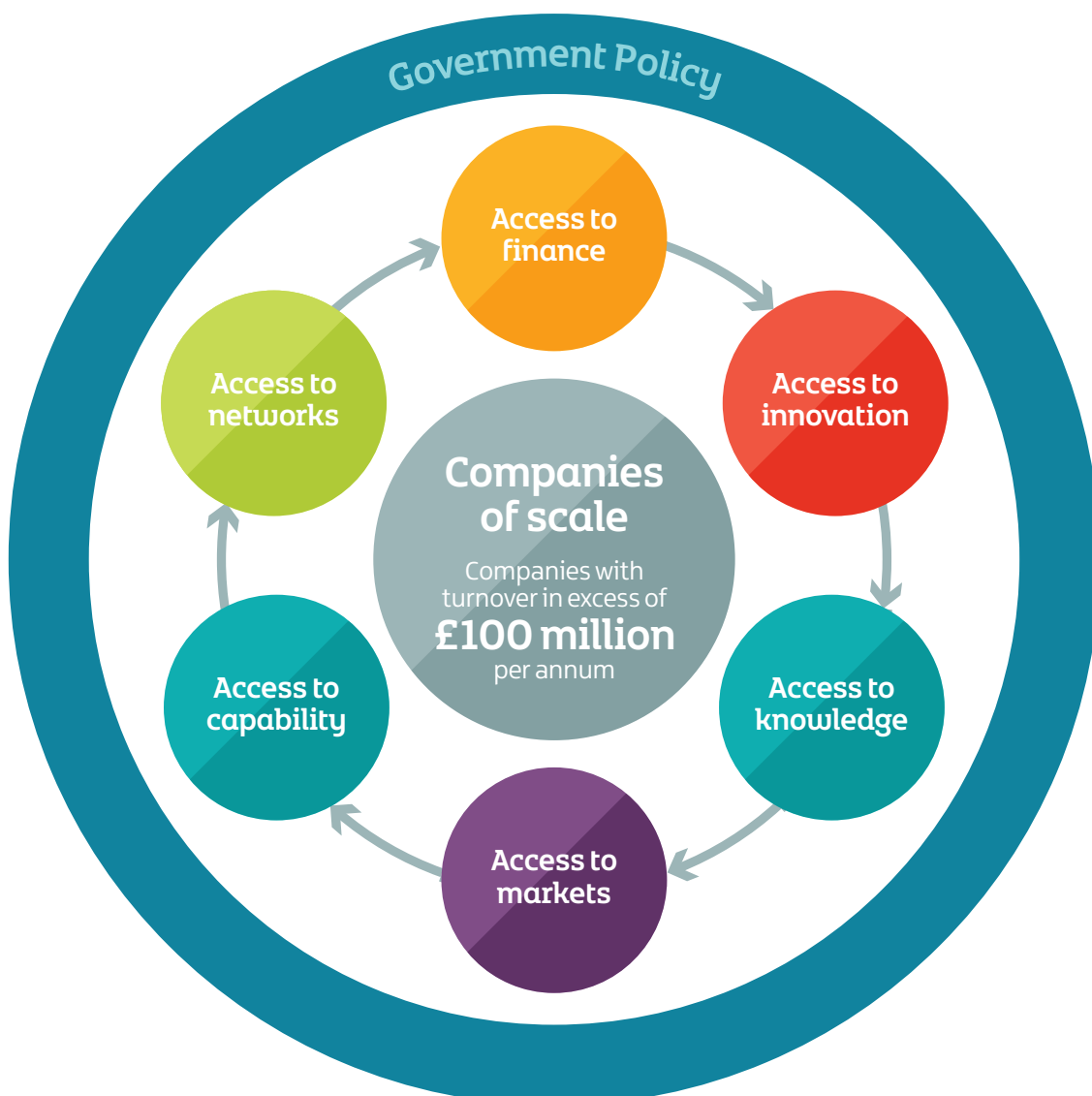
To Scale

To scale more of our customers to grow and succeed, we will support them to drive higher levels of innovation, increase competitiveness, increase exports, grow faster and create more, higher value, jobs.



We will:

- Support those customers with the greatest growth potential to increase employment and ensure they can access the skills required to realise their ambitions.
- Prioritise our research and development and innovation support towards projects that have a clear link to exports and ensure that our research base is aligned to our sectors, clusters and niches of strength.
- Develop a new Innovation Accreditation scheme supported by an innovation branding campaign.
- Work with our universities and local and international partners to stimulate clustering and collaboration.
- Develop and increase the export intensity of local companies to deliver a growth in sales outside of Northern Ireland.
- Double the number of companies participating on our Scaling Programme.
- Support the growth ambition of existing investors.
- Support our customers to build their leadership capability and accelerate their ability to grow to scale.



To leverage the best possible outcomes for the economy and make the best use of our budget, our direct investment will be targeted on those companies with which we have an account managed relationship. As a Trusted Business Partner, we will work with them to accelerate and maintain their growth.

We will realign our support to further instil a culture of entrepreneurship and innovation that supports companies, regardless of size or stage of development, to scale to the next level. We will support these ambitious businesses to build their leadership and entrepreneurial capabilities, and enable them to access the capital and talent required to realise their growth plans.

Given the composition of our business base, it is natural that we place a substantial focus on enabling smaller companies to grow to scale quickly, helping to create the large companies of the future, employing more people and providing pathways for individuals to realise their full potential.

Total business expenditure on research and development, is at the highest level on record but it remains too concentrated on too few companies.

Whilst there has been a significant increase in the number of SME's undertaking research and development, we need many more. Businesses, particularly those engaged in innovation and international activity, are more likely to grow faster and create more jobs. We will introduce an Innovation Accreditation scheme, supported by awareness raising, to help businesses increase their levels of innovation, with our support being targeted to projects which have a clear link to export growth.



Collaboration opens up opportunities for stronger innovation with increased potential for success and can also open access to wider funding streams. Historically, most innovation in Northern Ireland has been carried out in-house rather than through a collaborative approach between businesses themselves, or business and academia. We will work with partners to encourage greater collaboration and embed the role of our existing Competence Centres. We will facilitate the creation of new business collaborations which support business growth including Competence Centres aligned to our priority sectors.

Driving this type of “open innovation” will require substantial cultural change and a continuous cycle of knowledge generation and knowledge exchange, which we will support in partnership with key partners such as Matrix, Catalyst Inc, our universities and colleges and Innovate UK.

We will continue our work with fund providers and local and national financial institutions to support access to finance the businesses require to realise their growth plans. While there remains market demand we will continue to develop and deliver our portfolio of debt and equity funds.

To stimulate and nurture the large companies of the future, the number of companies participating on our Scaling programme will be doubled. These companies will have world class executive leadership education and an intensive client relationship to challenge and facilitate their continued high growth.

We will draw on the Account Development Plans of our customers to deliver a global trade programme that specifically targets markets of interest to them and where our sectoral capability gives us a competitive advantage. In their priority international markets, we will raise awareness of their capability, establish key partnerships and help them secure new business. This will enhance the export intensity of our customers.

We have an existing network of in-market support and these will play a pivotal role to provide advice and guidance that helps identify new market opportunities for direct sales or potential partnerships between Northern Ireland companies and overseas businesses. We have committed to growing our in-market resources substantially as part of the Department for the Economy’s International Trade Plan.

For many of our companies opportunities are closer to home and the overall UK economy has significant market potential for direct sales and as part of wider supply chains. We will enhance and broaden our existing sector focused support team in Great Britain into other sectors and regions to provide much more proactive support to our companies in this important market.

Our support for initial international investments often leads to reinvestment as the successful Northern Ireland operations compete for projects within their own international parent company, attracting higher value activities and creating even more jobs in the longer term. To this end we will continue to seek to attract these types of projects and, in parallel, support local government to develop sub-regional propositions based on their unique strengths. Where market failure exists, we will deliver a finance support scheme to encourage the development of Grade A office accommodation.

Supporting global companies to invest in Northern Ireland is good for all businesses. Not only does it help create employment and drive higher quality jobs and salaries, but it also brings benefits to the Northern Ireland supply chain and the wider economy, providing new opportunities for our indigenous companies and accelerating their growth.

Jobs and skills

- Support the private sector to create jobs across Northern Ireland.
- Prioritise support for projects which will improve the quality of jobs.
- Increase employment amongst Account Managed customers.
- Support companies to access and develop the skills required to realise their growth ambitions.

Exports

- Develop and increase the export intensity of local businesses.
- Develop and implement plans to deliver a growth in export sales.
- Support companies to grow external sales.
- Double the number of companies participating on our Scaling programme.

Innovation

- Research and development and innovation support will be focused towards projects that have a clear link to exports.
- Ensure that our research base is aligned to our sectors, clusters and niches of strength.
- Develop a new Innovation Accreditation supported by an innovation branding campaign.
- Establish a permanent Innovate UK presence in Northern Ireland.
- Enhanced focus on leadership as the key driver of innovation and business growth.
- Work with local and international partners/universities to stimulate clustering and collaboration.

Foreign direct investment

- Support the growth ambition of existing investors.
- Seek and secure expansion of existing investors.
- Develop opportunities for existing investors to support new functions.

To Stand Out

To stand out in international markets, we will remodel our international activity to confidently showcase the best of Northern Ireland in a manner which supports our companies and sectors to realise their potential in export markets and attract the next generation of global investment to Northern Ireland.



We will:

- Support our priority sectors to raise awareness of their capability, establish key partnerships and secure new business in their priority international markets.
- Work with our partners including Tourism Ireland, Tourism Northern Ireland and others to promote a brand for Northern Ireland which strengthens our international reputation to attract investment, develop strategic partnerships, grow business tourism and attract key events to Northern Ireland.
- Re-focus our activity to engage with the diaspora through NI Connections to harness the influence and contribution which this group can bring to our future economic growth, including the potential to attract back talent.
- Support our schools, further education colleges and universities to attract more students to study in Northern Ireland and broaden their global footprint, whilst also helping companies operating in the education technology sector to grow their exports.
- Work in conjunction with the public and private sectors to globally raise awareness of the investment opportunities in local major infrastructure projects and attract international institutional investment to Northern Ireland.
- Encourage our partners to expand our international connectivity in support of economic growth to make Northern Ireland a more attractive location for international investors and to ease the ability of businesses located here to export.
- Further expand our international presence in key markets by opening new offices and supporting the creation of new trade, investment and innovation hubs in key geographies.

Invest NI has primary responsibility for pursuing Northern Ireland's economic interests internationally. We recognise the role played by partners and the need to work collaboratively to deliver the success we need. As a small regional economy, it is important that all organisations which have an integral part to play in increasing our international representation work together to present a strong, unified approach which will benefit all.

We now have more people in more places who are connected in more ways to Northern Ireland than ever before. Our overseas teams will continue to look for opportunities to make business links between companies in overseas markets and those here in Northern Ireland, and to identify potential new investors that might choose to locate here.

We will maximise the potential of relationships with the UK Government, including the Department for International Trade, the Foreign & Commonwealth Office, British Embassies, the devolved administrations, Scottish Enterprise and Enterprise Ireland to explore solutions for businesses seeking to internationalise and support our goal of increasing the number of businesses selling to markets outside of Northern Ireland. We will work with the Department for International Trade on sectoral specific trade activities and engagement through the "Exporting is GREAT" campaign.

We will grow our international footprint by strengthening our in-market resources in existing, and new markets and support the establishment of new trade, investment and innovation hubs in key geographies which will provide platforms for exceptional networking, showcasing and the establishment and exploitation of commercial opportunities.

Attracting global investment

In recent years, our standing as an investment location has grown, despite Northern Ireland being relatively small in comparison to other global regions that we are competing against.

The EY Attractiveness Survey UK 2015 confirmed Northern Ireland as the best performing region in the UK for job creation.

Our existing international proposition, based on a skilled workforce, competitive cost base, strong government support, a high quality of life and proximity to markets or customers has proven compelling to many investors. We will continue to focus on attracting new, export focussed, investors, including high technology start-ups, to Northern Ireland.

The overall tax burden in Northern Ireland is amongst the lowest of all the major European economies.

Companies operating here benefit from a wide range of tax incentives to encourage further research and development such as Patent Box and enhanced R&D Tax Credits.

Aligned to this, we will continue to promote the commitment to a reduced rate of corporation tax as a significant tool to grow the private sector.

A reduced tax rate, skilled workforce and lower location costs is a lucrative combination for potential investors. As such, it would open up opportunities to attract higher added-value projects which are tax sensitive. It would also enhance our competitive positioning for cost-sensitive manufacturing projects and, as such projects have less of a requirement to locate in city centre locations, this could deliver benefits on a sub-regional basis.

This, combined with Invest NI support for job creation, training and research and development and innovation, could make Northern Ireland the most attractive proposition in Western Europe, based on a combination of tax, talent and value.

We will broaden our international reach to increase awareness of opportunities for internationally mobile capital to invest in local infrastructure projects being promoted by councils, the public and private sector.

Our international profile has increased with more contacts, partnerships and collaborations at national and regional government level. Globally recognisable companies have located here; our exporters are developing strong international presences, and our educational establishments are climbing the ranks of internationally recognised league tables. Sport and cultural successes, such as the hosting of the Irish Open golf championship, have significantly enhanced Northern Ireland's profile and reputation.

We will continue to build key relationships, and enhance our international sales and marketing activity to increase awareness of the Northern Ireland offering and improving our international reputation. This will support our efforts to increase investment, trade and external partnerships, with the potential to create jobs at all levels across Northern Ireland and drive sustainable balanced growth.

Partnership

- Work with our partners to promote Northern Ireland internationally and strengthen our reputation to attract investment, develop strategic partnerships, grow business tourism and attract key events.
- Re-focus our engagement with the diaspora through NI Connections to support economic growth and the potential to attract back talent.
- Support our schools, colleges and universities to attract more students to study in Northern Ireland, whilst also helping businesses operating in the education technology sector to grow their exports.
- Raise awareness of major infrastructure opportunities and attract international institutional investment to Northern Ireland.

Place

- Further expand our international presence in target markets by opening new offices.
- Support the creation of new trade, investment and innovation hubs in key geographies.
- Embed our existing international investors.
- Build sector strategies which support our priority sectors to raise awareness of their capability, establish key partnerships and secure new business in their priority international markets.

Promotion

- Develop and deliver international sales and marketing campaigns to:
 - Enhance international awareness of Northern Ireland as a location to start and scale a business.
 - Position Northern Ireland as the best location in the UK for European businesses seeking a UK location.
 - Raise awareness of proposed reduced corporation tax and build a pipeline of investment.





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People

Our communities will have access to high quality Council services and facilities. The support we provide will lead to a more active, healthy and empowered community.

Outcome	Action	Measured By	Qtr 4 Results	Progress
Safe, high quality and timely delivery of facilities for the community	Carry out post customer satisfaction surveys on planned projects	Achieve positive post evaluation customer satisfaction rating.	Positive customer satisfaction rating achieved on evaluation of completed projects	
	Develop partnerships internal and external to maximise opportunities	By the number of partnerships	Partnerships progressed/developed with DFC, PEACE IV, GROW, DAERA	
	Develop/renew the master capital plan	Completion of plan by July 2016 and updated quarterly.	Master Capital Plan regularly reviewed and updated.	
	Undertake project management procedures in line with quality manual	Monitoring by the project management procedures	Procedures undertaken in line with the manual for delivery of capital projects. Substantial completion on the review of the Project Management Manual	
	Undertake project specific community planning workshops / stakeholders	Number of workshops completed / stakeholder and community planning.	9 community planning workshops undertaken	
Outcome	Action	Measured By	Qtr 4 Results	Progress
Sufficient long term burial provision and appropriate provision to meet community needs.	Completion of procurement and progress delivery of council crematorium	Complete the competitive dialogue process and monitor development of the new facility.	The Council has agreed to engage with Belfast City Council to explore options therefore the procurement process is not yet completed.	
	Completion of technical assessments relating to preferred Council cemetery sites	100% completion of technical assessments relating to cemetery sites	A range of Geotechnical and Hydrological Technical Assessments undertaken	

Sufficient long term burial provision and appropriate provision to meet community needs.

Develop delivery plan for cemetery at Ashley Road

Measure the progress of site development. Appoint a consultant and develop the design for the Ashley Road site.

Consultant procurement document partially complete. Further traffic assessment complete.



We communicate clearly with our residents, listen to their feedback and respond to their needs. Customers will increasingly use the Council's website for its convenience and ease of use to order, pay for and request services.

Outcome	Action	Measured By	Qtr 4 Results	Progress
Customer satisfaction levels have increased.	In conjunction with the Customer Services Section develop a customer services action plan (by Sept 16), designed to improve customer satisfaction.	1. 100% of customer service actions have been completed by 31st March 2017. 2. % Customer satisfaction.	50% complete	
	Review services from a customer perspective and implement a range of actions and improvements.	1. Number of improvements delivered by 31st March 2017 2. % Customer Satisfaction.		

Performance

To be at the forefront of good governance. The Councils decision making process will be conducted in an open and transparent manner.

Outcome	Action	Measured By	Qtr 4 Results	Progress
To be at the forefront of good governance through the delivery of a robust Audit Management Process.	Implement any audit (external and internal) recommendations which have been identified	100% of audit (external and internal) recommendations implemented by 31st March 2017.	75% complete	
Outcome	Action	Measured By	Qtr 4 Results	Progress
To have established, managed and promoted a culture in which risk management is embedded in all business activities.	Risk management approach. Monitoring and putting on team agendas	Monitor compliance	Risk management of all capital projects is considered on a weekly and monthly team meetings	
Outcome	Action	Measured By	Qtr 4 Results	Progress

We will achieve good governance through a managed and proactive approach to Information Governance.

Implement actions from Information Governance Audit, to include; adherence to filing guidance, retention and disposal policy, record keeping,; third party data sharing agreements and Information Asset Register.

1. Develop an Information Governance Action Plan in conjunction the Head of Governance by Sept 16. 2. 100%+ of the Information Governance actions have been achieved and/or implemented by 31 March 2017. 3. 100%+ attendance of identified staff at Information Governance Training.

Implemented the actions from the Information Governance Audit. 100% of staff have attended information governance training, 50% of the Information Governance action have been achieved



Outcome	Action	Measured By	Qtr 4 Results	Progress
We will achieve good governance through proactive risk management and the Corporate Risk Registers become an integral part of our management approach and service agendas.	Monthly Review of Actions. Quarterly Review of Risks. Timely review of management assurances.	100% of significant risks are reviewed and updated monthly. Six monthly completion of interim and annual assurance statements. Corporate Risk Register in place.		

We are innovative and results focused, aiming to make the best use of resources available to us. We will deliver savings and improvement programmes across a range of services and we are committed to paying our suppliers promptly.

Outcome	Action	Measured By	Qtr 4 Results	Progress
Our employee engagement / satisfaction levels have increased.	1. Pro-actively manage staff absence through the Council's Absence Management Policy and Procedures. 2. Encourage staff to participate in health and well-being activities which are being run across the Council.	1. 100% of return to work interviews are carried out after every absence within the timescales indicated in the Policy. 2. 100% of formal absence interviews are carried out in accordance with the policy. 3. Achieve 55%+ of employees with 100% full attendance record. 4. 1% reduction in absenteeism.	Would highlight at corporate team meetings the importance of participation in health and well being activities	

Our employee engagement / satisfaction levels have increased.

Work in conjunction with the Human Resources Team to develop department/section specific employee engagement plans (by 30 June 2016) and implement actions to support a culture of employee engagement.

Employee Engagement Plan (Department/ Section) has been drafted and approved by CLT by 30th June 2016. 2. 100% of Employee Engagement actions have been achieved and / or Implemented by 31st March 2017. 3. Increase in % of staff that believe: Communication has improved; They are involved in decision making. Their views and ideas are valued; L&D opportunities are provided. (Establish baseline information where 2015-16 employee engagement surveys were not completed).

Monthly meetings views are valued and L&D opportunities are available for all. Good progress 50% complete. Team building workshop undertaken by End of Year



Outcome	Action	Measured By	Qtr 4 Results	Progress
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Skills capacity across the organisation has increased.

Carry out annual Personal Review and Development Plan with staff.

1. 100% completion of Personal Review and Development Plan 2. Number of employee training days.



Outcome

We have controlled our net cost of service provision within the agreed annual budgets.

Action

1. Review costs of service and implement actions to realise savings 2. Review processes and systems as a means of generating efficiencies 3. Examine any potential income streams.

Measured By

% savings under budget. (Target of 5%)

Qtr 4 Results

Satisfactory budget monitoring working towards annual budget

Progress



Continue to develop partnerships across the organisation and externally with other organisations to secure external funding

External funding secured

The Capital section maintains work closely with the Economic Development to support Council applications for external funding ie Dept for Communities DARD




Convergence of processes and procedures within services delivered to provide consistency approach


Compliance with Council procedures controlled


Maintained regular meetings with the finance department to provide relevant financial data to control the cost of service delivery



We have controlled our net cost of service provision within the agreed annual budgets.	Staff workshops to identify lean working methods and efficiencies	measure the number of initiatives	continued to be discussed at regular basis at team meetings ie filing system/harmonisation of procurement documents and reports	
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We respect the welfare and safety of our staff and customers and deliver an effective emergency planning response.


Outcome	Action	Measured By	Qtr 4 Results	Progress
All staff are aware of their health, safety and well-being obligations and actively comply with requirements	Work in conjunction with the Risk Management team to ensure robust systems / practices to provide assurance to staff and the public regarding the safety of services and business activity.	5% reduction in the number of reportable health and safety incidents (RIDDOR) 2. 100% of near misses and accidents are comprehensively reported 3. 100 % of staff attending relevant Health, Safety and Well Being training events 4. 5% reduction in the number of incidents , accidents and claims within section.	Health and Safety is an agenda item on the monthly meetings	

Outcome	Action	Measured By	Qtr 4 Results	Progress
We will have robust arrangements in place for Safeguarding.	1. Implement Safeguarding recommendations which have been identified. 2. Ensure all identified staff attend mandatory training sessions.	1. 100% of the Safeguarding recommendations have been achieved and / or implemented by 31st March 2017 2. 100% attendance of identified staff at mandatory training sessions.	on going	


Place

A place where we protect and enhance, where possible, our natural habitats and built heritage.

Outcome	Action	Measured By	Qtr 4 Results	Progress
Reducing the Borough's impact on the environment.	Apply sustainability principles and introduce sustainability requirements(ceequal/bream where appropriate) into project briefs	number of initiatives/ accreditations achieved	Satisfactory progress on sequel and Bream accreditation for Allen park and Crumlin projects	


Reducing the Borough's impact on the environment.	Partnership working with sustainability / biodiversity officer at project planning stage	Number of partnership working arrangements in place.	Sustainability continues to be considered for all capital projects at planning stage, presently considered on gateway project, cemeteries and public realm schemes	
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We have vibrant and welcoming towns, villages, neighbourhoods, and rural areas and an efficient planning process that promotes positive development.

Outcome	Action	Measured By	Qtr 4 Results	Progress
Safe, high quality and timely delivery of regeneration initiatives facilities for the community.	Deliver agreed projects in capital programme on time and on budget by 31 March 2017	100% of projects on time and on budget.	On target to deliver agreed projects on the capital programme	

People

Our communities will have access to high quality Council services and facilities. The support we provide will lead to a more active, healthy and empowered community.

Outcome	Action	Measured By	Qtr 4 Results	Progress
Safe, high quality and timely delivery of facilities for the community	Ensure Council facilities are maintained to a reasonable standard	1. Engage with all Property owners on at least a quarterly basis 2. Condition surveys for all Council properties 3. Develop a schedule of planned maintenance 4. Measure the Section's responsiveness for baseline data 5. 100% of property owners to have a site specific property manual 6. Collation of statutory testing data	1. All property owners are engaged with on at least a quarterly basis. 2. Tender documents for Condition Surveys being developed, this was delayed due to Property Services Software system ongoing procurement Decision made that we will use a targeted approach for condition surveys, i.e. a smaller number of detailed surveys. 3. Property Services Software system will assist with the collation of responsiveness times baseline data. 4. Piloted property manual in Mossley Mill now being rolled out to Valley Leisure Centre and other property owners.	

We communicate clearly with our residents, listen to their feedback and respond to their needs. Customers will increasingly use the Council's website for its convenience and ease of use to order, pay for and request services.

Outcome	Action	Measured By	Qtr 4 Results	Progress
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Customer focussed service, resulting in an improved business performance and improved efficiency through more effective use of resources.

1. Work with customers to grow the usage of online applications
2. Develop the Property and Building Services offering on the Council website

- 1a. Increase the usage of online building notice and regularisation applications by 5%
- 1b. Increase the usage on online Property Certificate applications by 10%
2. No of hits on the website

1a. Out of 586 Building Notice Applications, 81 were received online (14% of building notice received online) and a total of 234 Regularisations were received, with 88 of those received online (38% of regularisation applications received online). 1b. 646 Property Certificates were received, with 87 of them being received online. (13% of Property Certificate applications received online). 2. There were 3983 hits on the Building Control pages of the website.



Targeted customer surveys for both internal and external customers to ascertain baseline data

- 1 Completion of surveys for building regulations customers
- 2 Completion of surveys for property certificate customers
3. Completion of surveys for internal Property services customers





Customer Services Team to help develop a range of surveys for the Customers of the section.





Performance



Customer focussed service, resulting in an improved business performance and improved efficiency through more effective use of resources


Outcome	Action	Measured By	Qtr 4 Results	Progress
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Increased value for money and improved service performance	Continue to develop Partnerships across the organisation and externally with other Councils, Government agencies and other organisations	1. Number of valid Access Audits for Council buildings 2. No of reviews for Fire Risk Assessments of Council buildings	1. Valid Access Audits in place for 83% of Buildings. Remainder of buildings are Public Conveniences and other small Council buildings to be completed by July 2017. 2. Reviews commenced in January 2017, but due to workloads will not be complete until September 2017.	
	Continue to develop Partnerships with LPS	1. Develop a new contract for deliver of property details surveys with LPS 2. Property details surveys being provided across the entire new Borough	1. Still awaiting proposed contract from LPS. 2. When new contract is in place, it will be for Property details surveys across the Borough.	
	Continue to work with LPS and other Councils on a consistent addressing process	1. Engage with LPs and other Council through PSLG and Addressing subgroup 2. Work with It provider to ensure effective and efficient transfer of addressing information	1. Head of Service/ Representative attend LPG subgroup on a quarterly basis. 2. Representative from team attends addressing subgroup. Papers agreed by PSLG, Chief Executive of LPS has forwarded same to individual Councils for further consideration.	
	In conjunction with the Customer Services Section, develop a customer services action plan (by September 2016), designed to improve customer satisfaction.	1. 100% of customer service actions have been completed by 31st March 2017 2. % customer satisfaction.	100% of Customer Services actions have been completed. The Customer Services Team to help develop a range of Customer Surveys to determine the level of customer satisfaction.	


Increased value for money and improved service performance	Provision of a single web based reactive maintenance portal	1. Scoping the needs of the Service users both within the section and customers 2. Researching availability of suitable It packages 3. Procurement and training of both section staff and customers 4. Collation of baseline data on quantity of workload and responsiveness of service	Site visits to London and Scotland have taken place. Further liaison with the Digitalisation Strategy Working Group prior to procurement of the system.	
	Review services from a customer perspective and implemented a range of actions and improvements.	Number of improvements delivered by 31 March 2017. % Customer Satisfaction.	Meeting has been held with the Customer Services Manager. The Customer Services Team will assist to develop a range of Customer Surveys to determine level of customer satisfaction. A range of improvements have been delivered based on feedback from customers.	


To be at the forefront of good governance. The Councils decision making process will be conducted in an open and transparent manner.


Outcome	Action	Measured By	Qtr 4 Results	Progress
To be at the forefront of good governance through the delivery of a robust Audit Management Process.	Implement any audit (external and internal) recommendations which have been identified	100% + of audit (external and internal) recommendations implemented by 31st March 2017.	100% of audit recommendations implemented.	
Outcome	Action	Measured By	Qtr 4 Results	Progress
We will achieve good governance through a managed and proactive approach to Information Governance.	Implement actions from Information Governance Audit, to include: adherence to filing guidance; retention and disposal policy; record keeping; third party data sharing agreements and Information Asset Register	1. Develop an Information Governance Action Plan in conjunction the Head of Governance by Sept 16. 2. 100%+ of the Information Governance actions have been achieved and/or implemented by 31 March 2017. 3. 100%+ attendance of identified staff at Information Governance Training.	1. Audit completed and Information Asset Register completed. 2. Information Governance actions are being addressed, not completed due to issues with additional keys requirement.	

Outcome	Action	Measured By	Qtr 4 Results	Progress
We will achieve good governance through proactive risk management and the Corporate Risk Registers become an integral part of our management approach and service agendas.	Monthly Review of Actions. Quarterly Review of Risks. Timely review of management assurances.	100% of significant risks are reviewed and updated monthly. Six monthly completion of interim and annual assurance statements. Corporate Risk Register in place.	Risks are reviewed and updated on a monthly basis and assurance statements completed as required on a six monthly basis.	


We are innovative and results focused, aiming to make the best use of resources available to us. We will deliver savings and improvement programmes across a range of services and we are committed to paying our suppliers promptly.


Outcome	Action	Measured By	Qtr 4 Results	Progress
Our employee engagement / satisfaction levels have increased.	Work in conjunction with the Human Resources Team to develop department/section specific employee engagement plans (by 30 June 2016) and implement actions to support a culture of employee engagement.	1. Employee Engagement Plan (Department/Section) has been drafted and approved by CLT by 30 June 2016. 2. 100%+ of Employee Engagement actions have been achieved and/or implemented by 31 March 2017. 3. Increase in % staff that believe 4. Communication has improved. 5 They are involved in decision making 6. Their views & ideas are valued. 7. They have Job security . 8. L&D opportunities are provided (Establish baseline information where 15-16 employee engagement surveys were not completed).	1. The Employee Engagement Plan for the section has been forwarded to HR in October 2016. 2. Employee engagement actions are ongoing.	

Outcome	Action	Measured By	Qtr 4 Results	Progress
Skills capacity across the organisation has increased.	Carry out annual Personal Review and Development Plan with staff.	1. 100% completion of Personal Review and Development Plan 2. Number of employee training days.	100% PRDP's complete.	
Outcome	Action	Measured By	Qtr 4 Results	Progress


We have controlled our net cost of service provision within the agreed annual budgets.	Review costs of service and implement actions to realise savings.	% savings under budget. (Target of 5%)	Under budget as income is exceeded budget estimate.	
	Review processes and systems as a means of generating efficiencies.			
	Examine any potential income streams.			

We respect the welfare and safety of our staff and customers and deliver an effective emergency planning response.

Outcome	Action	Measured By	Qtr 4 Results	Progress
All staff are aware of their health, safety and well-being obligations and actively comply with requirements	Work in conjunction with the Risk Management team to ensure robust systems / practices to provide assurance to staff and the public regarding the safety of services and business activity.	5% reduction in the number of reportable health and safety incidents (RIDDOR) 2. 100% of near misses and accidents are comprehensively reported 3. 100 % of staff attending relevant Health, Safety and Well Being training events 4. 5% reduction in the number of incidents, accidents and claims within section.	1. No reportable accidents to date. 2. All staff encouraged to report near misses and incidents and attend the relevant health and safety training.	


Outcome	Action	Measured By	Qtr 4 Results	Progress
Employee attendance has improved across the Council.	Pro-actively manage staff absence through the Council's Absence Management Policy and Procedures.	100% of return to work interviews are carried out after every absence within the timescales indicated in the Policy.	100% of return to work interviews are carried out after every absence within the timescales indicated in the Policy. 100% of formal absence interviews are carried out in accordance with the policy. Achieved 44% of employees with 100% full attendance record.	
	Encourage staff to participate in health and well-being activities which are being run across the Council.	100% of formal absence interviews are carried out in accordance with the policy.		
		Achieve 55%+ of employees with 100% full attendance record.		
		1% reduction in absenteeism.		



Outcome	Action	Measured By	Qtr 4 Results	Progress
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We will have robust arrangements in place for Safeguarding.	Implement Safeguarding recommendations which have been identified.	100% of the safeguarding recommendations have been achieved and / or implemented by 31st March 2017. 100% attendance of identified staff at mandatory training sessions.	Awaiting guidance from Human resources to identify any recommendations relevant to Property and Building Services section.	
	Ensure all identified staff attend mandatory training sessions.			

Place

A place where people feel safe.

Outcome	Action	Measured By	Qtr 4 Results	Progress
The health and safety of workers and users of our facilities is protected	Complete CCTV audit to drive a consistent approach to CCTV provision across the Borough	1. Completion of CCTV audit 2. Develop a plan for implementation of agreed key outcomes	A technical CCTV Audit has been completed. We are currently reviewing its findings. There have been 17 CCTV footage requests.	

Outcome	Action	Measured By	Qtr 4 Results	Progress
To improve and enhance the natural and built environment of the Borough.	Adequate enforcement of Dangerous structures legislation	% of responses to Dangerous structure reports within 24 hours	100% of responses to Dangerous structure reported within 24 hours.	
	Adequate enforcement of the Building regulations and allied legislation	1. Number of building regulations inspections carried out 2. - % of Domestic applications assessed within 21 days 3. - % of Commercial applications assessed within 35 days	1. 2185 Building Regulation Inspections carried out in Quarter 4. 2. 10 domestic application assessed, of which 80% assessed within 21 days. 3. 27 Commercial applications assessed, of which 89% were assessed within 35 days.	

A place where we protect and enhance, where possible, our natural habitats and built heritage.

Outcome	Action	Measured By	Qtr 4 Results	Progress
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Reducing the Borough's impact on the environment.

Develop an Energy Strategy and action plan for Antrim and Newtownabbey Borough Council

1. Completion of an Energy Strategy
2. Completion of an Action Plan
3. Collation of baseline data on energy consumption
4. Collation of baseline data for CO2 emissions
5. Reporting of energy data to Property owners on at least a quarterly basis

Property owners receiving energy data. Baseline data is collated for CO2 and Energy Consumption. Work continuing on Energy Strategy and associated Action Plan.



Develop and embed an enforcement strategy for energy performance of Buildings Directive

1. % of EPC compliance at point of sale
2. % of DEC's compliance
3. % of Air conditioning compliance
4. % of CEPC compliance

1. 70% of EPC compliance at point of sale 2. 93% of DEC's compliance 3. 67% of Air conditioning compliance 4. 100% of CEPC compliance



SUMMER INTERVENTION 2017 TABLE – APPLICATIONS SCORING 50% AND OVER

	Group Name/ Project Promoter	Project Description/Title	Scored (%)	Amount Awarded
	Church Road, Longlands, Arthur Social Partnership (CLASP)	To run a series of 'fun day' activities on 12 July to engage local young people in diversionary activities.	51%	£2,500
	Monkstown Boxing Club	To engage 150 'at risk' young people in a structured programme of boxing/ fitness/ outdoor adventure activities during the summer period which will include opportunities to engage in Good Relations activities and meet on a cross community basis with young people from the Colin Glen area.	65%	£2,500
	Oasis Caring in Action (Antrim)	To engage 16 young people in a programme of good relations during the second week in August for young people recruited from the Rathenraw/Greystone and Ballycraigy/Parkhall area. The project will contain a mix of workshops around good relations issues including sessions on different ethnic minority cultures and will include a series of educational visits and activities including the Apprentice Boys Museum, Bloody Sunday Museum and Boyne Centre/Kilmainham Gaol. The activities are timetabled to coincide with events that have in the past created tensions among young people in the area including the bonfire at Rathenraw and the relief of Londonderry parade on the second Saturday in August.	66%	£2,500
			TOTAL AMOUNT AWARDED	£7,500

Rathenraw Youth Scheme

C/O Sharon Brash

13th Norfolk Square

Rathenraw

07753247657

21st APRIL 2017

Dear David Jordon

I am writing to ask if Rathenraw Youth Scheme could have the use of Rathenraw Community Centre for our annual summer scheme. We would appreciate if we could possibly have the use of the centre for two weeks free of charge. The dates are from Monday 17th July to Friday 28th August ^{July} 2017. We would need the use of the centre 9am-4pm for the two weeks. Once again this would be great if you could help us, as we provide a local summer scheme for a wide number of young people across the whole Borough.

Kind regards

Sharon Brash

Sharon Brash (leader in charge)

APPENDIX 1 DEA Funding Programme – Schedule of Projects for Funding 2017/2018

DEA Name: Airport

PROJECT NAME	PROJECT DESCRIPTION	INDICATIVE BUDGET	RELEVANT COMMUNITY PLAN OUTCOME
1. Arts Challenge Fund	Match funding for Arts Council Funding	£10,000	Our Citizens enjoy good health & Wellbeing. Our Vulnerable People are Supported.
2. DEA Project Officer	Contribution to DEA project officer post	£5,000	
3. Mens Shed	Development of a men's shed project in Crumlin. A mentor from the ASK programme has been allocated to provide initial support to the group.	£14,000	Our Citizens enjoy good health & Wellbeing
4. Crumlin United Business Case	Feasibility Study and appraisal for development of a Community Facility at Crumlin United	£5,000	Our Citizens live in safe, connected, vibrant places
5. Take 5 Programme for schools	Programme for 7 primary and 1 post primary schools in the DEA – programme to provide support to schools to support the 5 activities which benefit emotional wellbeing (physical activity, learning, voluntary activity, connecting and taking notice)	£5,000 per school £40,000	Our Citizens enjoy good health & Wellbeing
6. Mayfield Community Hall	Funding to be provided for a number of small items of equipment and project costs. Funding is to be considered as a one off and officer support to be provided to access grants through community grants programme.	£3,600	Our Citizens live in safe, connected, vibrant places
7. Academy Hub	Designs and costings for disabled access and a disabled toilet	£2,500	
		£80,100	

DEA Name: Antrim Town

PROJECT NAME	PROJECT DESCRIPTION	INDICATIVE BUDGET	
1. Arts Challenge Fund	Match funding for Arts Council Funding	£10,000	Our Citizens enjoy good health & Wellbeing. Our Vulnerable People are Supported.
2. DEA Project Officer	Contribution to DEA project officer post	£5,000	
3. Spring Festival (Annual Antrim Live Festival)	Annual Spring Festival, a two day cultural event featuring live arts and entertainment in the heart of the town. Dates to be agreed.	£10,000.00	Our Citizens live in safe, connected, vibrant places
4. Antrim Town Markets	Provision of three specialist (themed) markets within Antrim Town. First market scheduled to coincide with Antrim Festival in June 2017. Second market scheduled for early December 2017, to avoid coinciding with Enchanted Winter Gardens at Antrim Castle Gardens. Third market is provisional, date to be agreed.	£25,880.00 + (4,620.00) from previous year's budget. Total - £30,000.00	Our Citizens live in safe, connected, vibrant places
5. Antrim BID	Feasibility study for creation of Business Improvement District (BID) in Antrim Town area.	£6,000.00	Our citizens benefit from economic prosperity
6. Develop the Holy Well and surrounding area at Holywell Hospital	Development as a site for Tourism, Health & Well-being. Feasibility Study required to identify a phased approach. A site visit will be required by Councillors to clarify the scope of proposed works.	£5,000.00	Our Citizens enjoy good health & Wellbeing
		£61,880	

DEA Name: Dunsilly

PROJECT NAME	PROJECT DESCRIPTION	INDICATIVE BUDGET	RELEVANT COMMUNITY PLAN OUTCOME
1. Arts Challenge Fund	Match funding for Arts Council Funding	£10,000	Our Citizens enjoy good health & Wellbeing. Our Vulnerable People are Supported.
2. DEA Project Officer	Contribution to DEA project officer post	£5,000	
3. Toome – (a) Disabled Toilets (b) public seating area	(a) Subject to Council policy decision. (b) Budget provision made for purchase of possible site owned by NI Water in Toome for creation of a public seating area.	a) £17,000 b) £3,000 Land purchase £20,000	
4. Parkgate	(a) Defibrillator & Training (training – to be done jointly with Randalstown) (b) Signage (c) Paradise Walk	(a) £5,000 (b) £10,000 (c) £5,000 £20,000	Our Citizens enjoy good health & Wellbeing Our Citizens live in safe, connected, vibrant places
5. Randalstown	(a) Christmas market (b) Lights for trees (c) Widows Row (d) Defibrillator & Training (training – to be done jointly with Parkgate)	(a) £10,000 (b) £10,000 (c) £3,000 (d) £5,000 £28,000	Our Citizens live in safe, connected, vibrant places Our Citizens enjoy good health & Wellbeing
6. Groggan	Projects from Village Plans (detail tbc)	£5,000	Our Citizens live in safe, connected, vibrant places
7. Moneyglass	Projects from Village Plans (detail tbc)	£5,000	Our Citizens live in safe, connected, vibrant places
		£93,000	

DEA Name: Ballyclare

PROJECT NAME	PROJECT DESCRIPTION	INDICATIVE BUDGET	
1. Arts Challenge Fund	Match funding for Arts Council Funding	£10,000	Our Citizens enjoy good health & Wellbeing. Our Vulnerable People are Supported.
2. DEA Project Officer	Contribution to DEA project officer post	£5,000	
3. Enterprise Project	Subject to evaluation of the 2016/17 programme, a further enterprise programme to be delivered in 2017/18.	£10,000	Our citizens benefit from economic prosperity
4. Seasonal Market	Consultation and engagement around potential regularity and location of a market(s) plus 2 markets	£2,500 consultation & engagement £18,500 markets	Our Citizens live in safe, connected, vibrant places
5. Bid Project	Development of next phase of Business Improvement District for Ballyclare	£27,000	Our citizens benefit from economic prosperity
6. Village Renewal Projects	Funding ringfenced for actions in Village Renewal plans (c£2,000 per village)	£12,000	Our Citizens live in safe, connected, vibrant places
7. Christmas Lighting	Provision of additional Christmas Lighting – location to be confirmed	£10,000	
		£95,000	

DEA Name: Glengormley Urban

PROJECT NAME	PROJECT DESCRIPTION	INDICATIVE BUDGET	
1. Arts Challenge Fund	Match funding for Arts Council Funding	£10,000	Our Citizens enjoy good health & Wellbeing. Our Vulnerable People are Supported.
2. DEA Project Officer	Contribution to DEA project officer post	£5,000	
		£15,000	

DEA Name: Macedon

PROJECT NAME	PROJECT DESCRIPTION	INDICATIVE BUDGET	
Arts Challenge Fund	Match funding for Arts Council Funding	£10,000	Our Citizens enjoy good health & Wellbeing. Our Vulnerable People are Supported.
DEA Project Officer	Contribution to DEA project officer post	£5,000	
Whiteabbey Traders Forum	Facilitate establishment of and small initiatives to be delivered by traders in Whiteabbey village	£10,000	Our citizens benefit from economic prosperity
Dementia Friendly – Abbeycentre	Work with Northern Trust and others to facilitate dementia awareness training for traders in Abbeycentre	TBC	Our Vulnerable People are Supported.
		£25,000	

DEA Name: Threemilewater

PROJECT NAME	PROJECT DESCRIPTION	INDICATIVE BUDGET	
Arts Challenge Fund	Match funding for Arts Council Funding	£10,000	Our Citizens enjoy good health & Wellbeing. Our Vulnerable People are Supported.
DEA Project Officer	Contribution to DEA project officer post	£5,000	
Ulster Transport Bowling Club	Contribution towards anniversary celebrations	£1,560	
New Mossley Place Shaping	Undertake a short place shaping study in partnership with the NI Housing Executive in the New Mossley area to inform future development within the estate	£5,000	
		£21,560	

APPENDIX 2 – DEA Funding Programme – Additional Proposals Requiring Further Discussion

DEA Name: Airport

PROJECT NAME	PROJECT DESCRIPTION	INDICATIVE BUDGET	RELEVANT COMMUNITY PLAN OUTCOME
1. Allotments / Raised Beds at Mallusk	Potential community garden or allotment/raised bed provision in Mallusk village		

DEA Name: Antrim Town

PROJECT NAME	PROJECT DESCRIPTION	INDICATIVE BUDGET	
1. Beat the Street Initiative	Explore opportunities to bring 'Beat the Street' to Antrim and identify costs.	TBC	Our Citizens enjoy good health & Wellbeing
2. Restoration of Alexander Irvine Park	Restoration of Alexander Irvine Park Bay & Grave.	£2,000.00	
3. Alexander Irvine Day	<ul style="list-style-type: none"> Development of a play at the Old Courthouse, highlighting the importance and significance of Alexander Irvine. Additional Proposals: Readings of Alexander Irvine at the Old Courthouse or bus tours. 	£5,000.00	
4. Hall's Bridge Plaque	Restoration of the plaque Halls Bridge subject to NIEA consent.	TBC	
5. Creative shops	Creative Shop to be held over the school summer period in partnership with BigTelly. Dates to be agreed.	£2,000.00	Our Citizens live in safe, connected, vibrant places

PROJECT NAME	PROJECT DESCRIPTION	INDICATIVE BUDGET	
6. Antrim Street Pastors and Drop-In shops	Provision of Street Pastors and Drop-In shops at Castlemall to reduce anti-social behaviour.	£5,000.00	Our Citizens live in safe, connected, vibrant places
7. Sixmileriver Mills – Industrial Heritage	Feasibility study for creation of an industrial heritage/culture program on the history of the mills along Sixmile river.	£5,000.00	Our Citizens live in safe, connected, vibrant places
8. White Lady Ghost Tour	Preparation and implementation of a White Lady Ghost Tour Event. The event will run in September and may include a show. Exact dates to be agreed.	£5,000.00	
9. Barbican Gate	Feasibility Study to allow gates to be opened. To include study and costing of permanent lighting along the route and options to minimise vandalism and anti-social behaviour.	£6,000.00	Our Citizens live in safe, connected, vibrant places
10. Trail linking town centre and castle gardens	Provision of 'foot/paw prints' (wolfhound theme) in stainless steel or brass between the car park and castle gardens.		Our Citizens live in safe, connected, vibrant places

DEA Name: Dunsilly

PROJECT NAME	PROJECT DESCRIPTION	INDICATIVE BUDGET	RELEVANT COMMUNITY PLAN OUTCOME
1. Roxhill	– no allocation yet		
2. Tannaghmore	– no allocation yet		

DEA Name: Ballyclare

PROJECT NAME	PROJECT DESCRIPTION	INDICATIVE BUDGET	
1.	Weekly clean up – lighting/bins – path between the leisure centre and home bargains – speak to Asda	No budget allocated	Our Citizens live in safe, connected, vibrant places
2.	16/17 Pilot Youth	£3,700 (this year)	Our Vulnerable People are Supported.

DEA Name: Glengormley Urban

PROJECT NAME	PROJECT DESCRIPTION	INDICATIVE BUDGET	
1. Schools Project	Project Opening up to wider community / evening (invite expressions of interest). Up to £10k post primary, up to £5k primary (for project which could be delivered in next 2 years). Draft letter to schools and circulate to members.	£20,000	TBC
2. CRIS (Community Relations in Schools)	Primary Schools Project (check if this could be funded under Good Relations Funding) Councillor Goodman to circulate details to members, feedback from schools who have used this.	£15,000	TBC
	Remaining projects to cover range of outcomes in the Community Plan. Potential projects for discussion include: <ul style="list-style-type: none"> • Pilot Youth • Enterprise Project • Seasonal Market 		

DEA Name: Macedon

PROJECT NAME	PROJECT DESCRIPTION	INDICATIVE BUDGET	
Environmental Improvements at Gideons Green	Potential for a bird island, parking and promoting the historical value of the location to be explored		Our Citizens live in safe, connected, vibrant places